

Chapter 2

Implementation Steps for the Toyota Production System (TPS)



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2.1 Introductory Steps to the TPS

2.2 Application order of JIT



2.1 INTRODUCTORY STEPS

- ❖ **Step 1.** Upper management plays a key role.
 - Efforts to the line workers
 - Necessary resources to improve the manufacturing facility

2.1 INTRODUCTORY STEPS

- ❖ **Step 2.** Establish a project team.
 - to organize seminars and training about JIT
 - to organize a JIT practice team

2.1 INTRODUCTORY STEPS

- ❖ **Step 3.** Prepare an implementation schedule and set goals to be achieved within the schedule.
- ❖ **Step 4.** Introduce a pilot project.
- ❖ **Step 5.** Move from a downstream process to an upstream process.

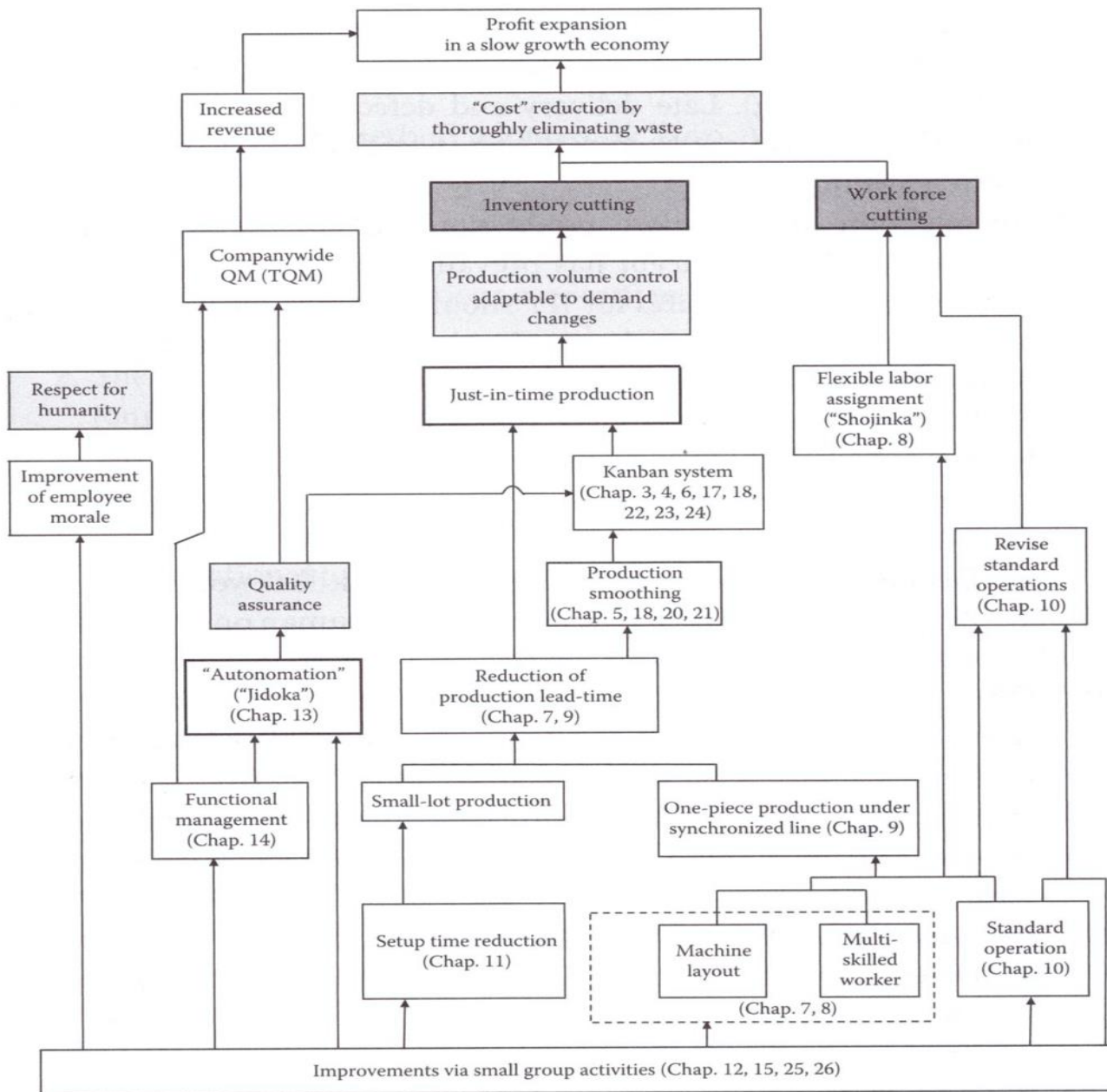


FIGURE 2.1
Framework of the Toyota Production System.

2.2 APPLICATION ORDER OF JIT

- ❖ Implementation of TPS must be done in the same order as continuous improvement are taken.

