# Optimal Design of Energy Systems <br> Chapter 12 Linear Programming 

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## Chapter 12. Linear Programming

### 12.1 The origins of Linear Programming

- objective function
constraints
linear combinations
$L$ equality or inequality

1930s, economic models
1947 USAF simplex method
$L$ (United States Air Force)

## Chapter 12. Linear Programming

### 12.2 Some examples

(1) blending application - oil company
(2) machine allocation - manufacturing plant
(3) inventory and production planning
(4) transportation

## Chapter 12. Linear Programming

### 12.3 Mathematical statement

objective function

$$
y=c_{1} x_{1}+c_{2} x_{2}+\cdots+c_{n} x_{n}
$$

constraints

$$
\left.\begin{array}{rl}
\phi_{1} & =a_{11} x_{1}+a_{12} x_{2}+\cdots+a_{1 n} x_{n} \geq r_{1} \\
& \vdots \\
\phi_{m} & =a_{m 1} x_{1}+a_{m 2} x_{2}+\cdots+a_{m n} x_{n} \geq r_{m}
\end{array}\right\} \text { inequality constraints }
$$

cf) Lagrange method is applicable for equality constraints

## Chapter 12. Linear Programming

### 12.4 Developing the mathematical statement

<Example 12.1> A simple power plant consist of an extraction turbine that drives a generator, as show in Fig. 12-1. The turbine receives $3.2 \mathrm{~kg} / \mathrm{s}$ of steam, and the plant can sell either electricity or extraction steam for processing purposes. The revenue rates are

Electricity, \$0.03 per kilowatthour
Low-pressure steam, $\$ 1.10$ per megagram

High-pressure steam, \$1.65 per megagram


FIGURE 12-1
Power plant in Example 12.1.

## Chapter 12. Linear Programming

### 12.4 Developing the mathematical statement

<Example 12.1 continued>The generation rate of electric power depends upon the flow rate of steam passing through each of the sections $A, B$ and $C$; these flow rates are $w_{A}, w_{B}$ and $w_{C}$ respectively. The relationships are

$$
\begin{array}{ll}
P_{A}, & k W=48 w_{A} \\
P_{B}, & k W=56 w_{B} \\
P_{C}, & k W=80 w_{C}
\end{array}
$$

Where the w's are in kilograms per second. The plant can sell as much electricity as it generates, but there are other restrictions.

## Chapter 12. Linear Programming

### 12.4 Developing the mathematical statement

<Example 12.1 continued> To Prevent overheating the low-pressure section of the turbine, no less than $0.6 \mathrm{~kg} / \mathrm{s}$ must always flow through section C . Furthermore, to prevent unequal loading on the shaft, the permissible combination of extraction rates is such that if $x_{1}=0$, then $x_{2} \leq 1.8 \mathrm{~kg} / \mathrm{s}$, and for each kilogram of $x_{1}$ extracted 0.25 kg less can be extracted of $x_{2}$.

The customer of the process steam is primarily interested in total energy and will purchase no more than

$$
4 x_{1}+3 x_{2} \leq 9.6
$$

Develop the objective function for the total revenue from the plant and also the constraint equations

## Chapter 12. Linear Programming

12.4 Developing the mathematical statement
<Solution>

$$
\begin{aligned}
\text { Revenue }= & \frac{1.65}{1000}\left(3600 x_{1}\right)+\frac{1.10}{1000}\left(3600 x_{2}\right)+0.03\left(48 w_{A}+56 w_{B}+80 w_{C}\right) \\
& \left(w_{A}=3.2 \mathrm{~kg} / \mathrm{s}, w_{B}=3.2-x_{1}, w_{C}=3.2-x_{1}-x_{2}\right) \\
= & 17.66+1.86 x_{1}+1.56 x_{2} \\
\text { Maximize } \quad & y=1.86 x_{1}+1.56 x_{2} \\
\text { constraints } \quad & x_{1}+x_{2} \leq 2.6 \\
& x_{1}+4 x_{2} \leq 7.2 \\
& 4 x_{1}+3 x_{2} \leq 9.6
\end{aligned}
$$

## Chapter 12. Linear Programming

12.5 Geometric Visualization of the Linear-Programming Problem


- Permitted region:ABDFG
- Optimal point: D
- Optimum solution lies at a corner

[^0]Constraints and lines of constant profit in Example 12.1.

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### 12.6 Introduction of Slack Variables

From Ex 12.1 inequalities can be converted into equalities by introduction of another variable in each equation.

$$
\begin{array}{ll}
x_{1}+x_{2}+x_{3}=2.6 & x_{3} \geq 0 \\
x_{1}+4 x_{2}+x_{4}=7.2 & x_{4} \geq 0 \\
4 x_{1}+3 x_{2}+x_{5}=9.6 & x_{5} \geq 0
\end{array}
$$

slack variables: $x_{3}, x_{4}, x_{5}$

## Chapter 12. Linear Programming

12.7 Preparation for simplex algorithm
objective function : $y-1.86 x_{1}-1.56 x_{2}=0$

|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 | 1 | 1 |  |  | 2.6 |
|  | 1 | 4 |  | 1 |  | 7.2 |
|  | 4 | 3 |  |  | 1 | 9.6 |
|  | -1.86 | -1.56 |  |  |  | 0 |
| current value of objective function |  |  |  |  |  |  |

## Chapter 12. Linear Programming

### 12.9 Starting at the origin

Move from one corner to the next corner starting point $x_{1}=0, x_{2}=0$

|  | $x_{1}=0$ | $x_{2}=0$ | $x_{3}$ | $x_{4}$ | $x_{5}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 | 1 | 1 |  |  | 2.6 |
|  | 1 | 4 |  | 1 |  | 7.2 |
|  | 4 | 3 |  |  | 1 | 9.6 |
|  | -1.86 | -1.56 |  |  |  | 0 |

## Chapter 12. Linear Programming

### 12.10 The simplex algorithm

1. Decide the variable

Maximization - largest negative difference coefficient Minimization - largest positive difference coefficient
2. Determine the controlling constraint
3. Transfer of the controlling constraint
4. For all other boxes


## Chapter 12. Linear Programming

### 12.11 Solution of Example 12.1

| Table 1 | $\mathrm{x}_{1}=0$ | $\mathrm{x}_{2}=0$ | $\mathrm{x}_{3}$ | $\mathrm{x}_{4}$ | $\mathrm{x}_{5}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $2.6 / 1=2.6$ | 1 | 1 | 1 |  |  | 2.6 |
| $7.2 / 1=7.2$ | 1 | 4 |  | 1 |  | 7.2 |
| $9.6 / 4=2.4$ | 4 | 3 |  |  | 1 | 9.6 |
| controlling constraint <br> (smallest) | -1.86 | -1.56 |  |  |  | 0 |

Step 1 : largest negative $x_{1}$ should be programmed (increased from zero)

Step 2 : How much $x_{1}$ can be increased?

$$
\begin{aligned}
& x_{1}=0 \rightarrow x_{1} \neq 0 \\
& x_{2}=0 \rightarrow x_{2}=0 \\
& x_{5} \neq 0 \rightarrow x_{5}=0 \Leftarrow x_{1} \text { increases until } x_{5} \text { becomes zero. }
\end{aligned}
$$

## Chapter 12. Linear Programming

### 12.11 Solution of Example 12.1

| Step 3: |
| :--- |
|  |
|  |
|  |
|  |
|  |
|  |
|  |
| $\downarrow$ |
| 4 |

## Chapter 12. Linear Programming

### 12.11 Solution of Example 12.1

| Table 2 | $\mathrm{x}_{1}$ | $\mathrm{x}_{2}=0$ | $\mathrm{x}_{3}$ | $\mathrm{x}_{4}$ | $\mathrm{x}_{5}=0$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $0.2 / 0.25=0.8$ | 0 | 0.25 | 1 | 0 | -0.25 | 0.20 |
| $4.8 / 3.25=1.48$ | 0 | 3.25 | 0 | 1 | -0.25 | 4.8 |
|  | 1 | 0.75 | 0 | 0 | 0.25 | 2.4 |
| controlling constraint (smallest) | 0 | -0.165 | 0 | 0 | 0.465 | 4.464 |
|  | Step 1 : largest negative ( $\mathrm{x}_{2}$ is programmed next) |  |  |  |  |  |

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### 12.11 Solution of Example 12.1

Step 2 : $x_{2}$ increases to its limit until $x_{3}$ becomes zero
Step 3 :

|  | $\mathrm{x}_{1}$ | $\mathrm{x}_{2}$ | $\mathrm{x}_{3}=0$ | $\mathrm{x}_{4}$ | $\mathrm{x}_{5}=0$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\div 0.25$ | 0 | 1 | 4 | 0 | -1 | 0.8 |
|  | $0-(3.25)(0)$ | $3.25-$ <br> $(3.25)(1)$ | $0-(3.25)(4)$ | $1-(3.25)(0)$ | $-0.25-$ <br> $(3.25)(-1)$ | $4.8-$ <br> $(3.25)(0.8)$ |
|  | $1-(0.75)(0)$ | $0.75-$ <br> $(0.75)(1)$ | $0-(0.75)(4)$ | $0-(0.75)(0)$ | $0.25-$ <br> $(0.75)(-1)$ | $2.4-$ <br> $(0.75)(0.8)$ |
|  | $0-(-0.165)(0)$ | $-0.165-$ <br> $(-0.165)(1)$ | $0-(-0.165)(4)$ | $0-(-0.165)(0)$ | $0.465-$ <br> $(-0.165)(-1)$ | $4.464-$ <br> $(-0.165)(0.8)$ |
| Step 4: |  |  |  |  |  |  |

## Chapter 12. Linear Programming

### 12.11 Solution of Example 12.1

| Table 3 | $\mathrm{x}_{1}$ | $\mathrm{x}_{2}$ | $\mathrm{x}_{3}=0$ | $\mathrm{x}_{4}$ | $\mathrm{x}_{5}=0$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0 | 1 | 4 | 0 | -1 | 0.80 |
|  | 0 | 0 | -13 | 1 | 3 | 2.2 |
|  | 1 | 0 | -3 | 0 | 1 | 1.8 |
|  | $\therefore x_{2}=0.8, \quad x_{1}=1.8, \quad x_{4}=2.2, \quad y=4.596$ | 4.596 |  |  |  |  |

$\rightarrow$ no negative coefficients
$\rightarrow$ no further improvement is possible (second constraint has no influence)

## Chapter 12. Linear Programming

### 12.12 Another Geometric Interpretation of Table Transformation

L by changing the coordinates so that the current point is always at origin

$$
\begin{aligned}
& \qquad \begin{array}{l}
y=1.86 x_{1}+1.56 x_{2} \\
\\
{\left[\begin{array}{l}
x_{1}+x_{2}+x_{3}=2.6 \\
x_{1}+4 x_{2}+x_{4}=7.2 \\
4 x_{1}+3 x_{2}+x_{5}=9.6
\end{array}\right.} \\
\text { Table 1 } \\
\text { Table 2 } \\
\text { Table 3 } \\
\text { Ta } x_{2}, x_{5} \\
x_{3}, x_{5}
\end{array} \begin{array}{l}
x_{2}=0, x_{5}=0 \\
x_{1}=0, x_{5}=0
\end{array}
\end{aligned}
$$

## Chapter 12. Linear Programming

### 12.12 Another Geometric Interpretation of Table Transformation

Table $1 \quad$ Table 2
$3^{\text {rd }}$ constraint
$1^{\text {st }}$ constraint
$4 x_{1}+3 x_{2}+x_{5}=9.6 \rightarrow \quad x_{1}=-0.75 x_{2}-0.25 x_{5}+2.4$
$2^{\text {nd }}$ constraint

$$
x_{1}+x_{2}+x_{3}=2.6 .6, \quad 0.25 x_{2}+x_{3}-0.25 x_{5}=0.2
$$

$$
x_{1}+4 x_{2}+x_{4}=, 7.2 \rightarrow 3.25 x_{2}+x_{4}-0.25 x_{5}=4.8
$$

Objective function

$$
y-1.86 x_{1}+1.56 x_{2}=0 \rightarrow y-0.165 x_{2}+0.465 x_{5}=4.464
$$

## Chapter 12. Linear Programming

### 12.12 Another Geometric Interpretation of Table Transformation

Table 2
Table 3
$1^{\text {st }}$ constraint
$2^{\text {nd }}$ constraint

$$
3.25 x_{2}^{4}+x_{4}-0.25 x_{5}=4.8,-13 x_{3}+x_{4}+3 x_{5}=2.2
$$

$3^{\text {rd }}$ constraint

$$
x_{1}=-0.75 x_{2}-0.2,5 x_{5}+2.4 \quad \rightarrow \quad x_{1}-3 x_{3}+x_{5}=1.8
$$

Objective function

$$
y-0.165 x_{2}+0.465 x_{5}=4.464 \rightarrow y+0.66 x_{3}+0.3 x_{5}=4.596
$$

## Chapter 12. Linear Programming

12.12 Another Geometric Interpretation of Table Transformation



FIGURE 12-3
Tableau 2 expressed on $x_{5} x_{2}$ coordinates

## Chapter 12. Linear Programming

12.14 \# of variables and \# of constraints


## Chapter 12. Linear Programming

### 12.15 Minimization with greater than constraints

$\checkmark$ Maximization with less than constraints

- Moving from one corner to another adjacent corner
(start from the origin)
$\rightarrow \checkmark$ Minimization with greater than constraints
- Locating the first feasible point - difficult
$\rightarrow$ introduction of artificial variable (12.16)


## Chapter 12. Linear Programming

### 12.16 Artificial variables

$$
\begin{aligned}
& 3 x_{1}+4 x_{2} \geq 12 \\
& 3 x_{1}+4 x_{2}-x_{3}=12 \quad x_{3} \geq 0
\end{aligned}
$$

If $x_{1}=x_{2}=0$ (origin), it is not realistic
$3 x_{1}+4 x_{2}-x_{3}+x_{4}=12$

slack variable


## Chapter 12. Linear Programming

12.17 Simplex algorithm to minimization problem
<Example 12.2> Determine the minimum value of y and the magnitudes of $x 1$ and $x 2$ at this minimum, where

$$
y=6 x_{1}+3 x_{2}
$$

Subject to the constraints

$$
\begin{aligned}
& 5 x_{1}+x_{2} \geq 10 \\
& 9 x_{1}+13 x_{2} \geq 74 \\
& x_{1}+3 x_{2} \geq 9
\end{aligned}
$$

## Chapter 12. Linear Programming

12.17 Simplex algorithm to minimization problem
<solution>

$$
\begin{gathered}
{\left[\begin{array}{ccc}
5 x_{1}+x_{2}-x_{3} & +x_{6} & =10 \\
-9 x_{1}+13 x_{2}-x_{4} & =x_{7} & =74 \\
x_{1}+3 x_{2} & -x_{5} \\
y=6 x_{1}+3 x_{2}+P x_{6}+P x_{7}+P x_{8} & \\
P \rightarrow \text { a numerical value which is extremely large }
\end{array}\right.} \\
\begin{array}{c}
x_{3}, x_{4}, x_{5} \rightarrow \quad \text { slack variables } \\
x_{6}, \quad x_{7}, \quad x_{8} \rightarrow \quad \text { artificial variables }
\end{array}
\end{gathered}
$$

## Chapter 12. Linear Programming

12.17 Simplex algorithm to minimization problem
<solution>
Starting point-origin with all slack variable $=0$
artificial variable>0

$$
\begin{aligned}
& x_{6}=10-5 x_{1}-x_{2}+x_{3} \\
& x_{7}=74-9 x_{1}-13 x_{2}+x_{4} \\
& x_{8}=9-x_{1}-3 x_{2}+x_{5} \\
& y=(6-15 P) x_{1}+(3-17 P) x_{2}+P x_{3}+P x_{4}+P x_{5}+93 P
\end{aligned}
$$

## Chapter 12. Linear Programming

12.17 Simplex algorithm to minimization problem
<solution>

| Table 1 |  | $\mathrm{x}_{1}$ | $\mathrm{x}_{2}$ | $\mathrm{x}_{3}$ | $\mathrm{x}_{4}$ | $\mathrm{x}_{5}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 10 | $\mathrm{x}_{6}$ | 5 | 1 | -1 | 0 | 0 | 10 |
| $74 / 13$ | $\mathrm{x}_{7}$ | 9 | 13 | 0 | -1 | 0 | 74 |
| 3 | $\mathrm{x}_{8}$ | 1 | 3 | 0 | 0 | -1 | 9 |

## Chapter 12. Linear Programming

12.17 Simplex algorithm to minimization problem
<solution>

## Table 1

Table 2

$$
\begin{aligned}
& x_{6}=10-5 x_{1}-x_{2}+x_{3} \rightarrow x_{6}=7-(14 / 3) x_{1}+x_{3}-(1 / 3) x_{5}+(1 / 3) x_{8} \\
& x_{7}=74-9 x_{1}-13 x_{2}+x_{4} \rightarrow x_{7}=35-(14 / 3) x_{1}+x_{4}-(13 / 3) x_{5}+(13 / 3) x_{8} \\
& x_{8}=9-x_{1}-3 x_{2}+x_{5} \rightarrow \grave{x}_{2}=3-(1 / 3) x_{1}+(1 / 3) x_{5}-(1 / 3) x_{8} \\
& y=(6-15 P) x_{1}+(3-17 P) x_{2}+P x_{3}+P x_{4}+P x_{5}+93 P \\
& \rightarrow y=\frac{15-28 P}{3} x_{1}+P x_{3}+P x_{4}+\frac{3-14 P}{3} x_{5}+\frac{-3+17 P}{3} x_{8}+42 P+9
\end{aligned}
$$

## Chapter 12. Linear Programming

12.17 Simplex algorithm to minimization problem
<solution>

| Table 2 |  | $\mathrm{x}_{1}$ | $\mathrm{x}_{3}$ | $\mathrm{x}_{4}$ | $\mathrm{x}_{5}$ | $\mathrm{x}_{8}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $3 / 2$ |  |  |  |  |  |  |  |
| $105 / 14$ | $\mathrm{x}_{6}$ | $14 / 3$ | -1 | 0 | $1 / 3$ | $-1 / 3$ | 7 |
| 9 | $\mathrm{x}_{7}$ | $14 / 3$ | 0 | -1 | $13 / 3$ | $-13 / 3$ | 35 |
|  | $1 / 3$ | 0 | 0 | $-1 / 3$ | $1 / 3$ | 3 |  |
| controlling constraint <br> (smallest) | largest positive <br> difference coefficient |  |  |  |  |  |  |

## Chapter 12. Linear Programming

### 12.17 Simplex algorithm to minimization problem

<solution>

## Table 2

## Table 3

$$
\begin{aligned}
& x_{6}=7-(14 / 3) x_{1}+x_{3}-(1 / 3) x_{5}+(1 / 3) x_{8} \rightarrow x_{1}=3 / 2+(3 / 14) x_{3}-(1 / 14) x_{5}-(3 / 14) x_{6}+(1 / 14) x_{8} \\
& x_{7}=35-(14 / 3) x_{1} \neq x_{4}-(13 / 3) x_{5} \mp(13 / 3) x_{8} \rightarrow x_{7}=28-x_{3}+x_{4}-4 x_{5}+x_{6}+4 x_{8} \\
& x_{2}=3-(1 / 3) x_{1}+(1 / 3) x_{5}-\left(1 /\left\ulcorner\frac{1}{}\right) x_{8} \rightarrow x_{2}=5 / 2-(1 / 14) x_{3}+(5 / 14) x_{5}+(1 / 14) x_{6}-(5 / 14) x_{8}\right. \\
& y=\frac{15-28 P}{3} x_{1}+P x_{3}+P x_{4}+\frac{3-14 P}{3} x_{5}+\frac{-3+17 P}{3} x_{5}+42 P+9 \\
& \rightarrow y=\frac{15-14 P}{14} x_{3}+P x_{4}+\frac{9-56 P}{14} x_{5}+\frac{-15+28 P}{14} x_{6}+\frac{-9+70 P}{14} x_{8}+\frac{56 P+33}{2}
\end{aligned}
$$

## Chapter 12. Linear Programming

12.17 Simplex algorithm to minimization problem
<solution>

| Table 3 |  | $\mathrm{x}_{3}$ | $\mathrm{x}_{4}$ | $\mathrm{x}_{5}$ | $\mathrm{x}_{6}$ | $\mathrm{x}_{8}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 21 | $\mathrm{x}_{1}$ | $-3 / 14$ | 0 | $1 / 14$ | $3 / 14$ | $-1 / 14$ | $3 / 2$ |
| 7 | $\mathrm{x}_{7}$ | 1 | -1 | 4 | -1 | -4 | 28 |
| -7 | $\mathrm{x}_{2}$ | $1 / 14$ | 0 | $-5 / 14$ | $-1 / 14$ | $5 / 14$ | $5 / 2$ |
|  |  | $(14 \mathrm{P}-15)$ <br> $/ 14$ | -P | $(56 \mathrm{P}-9) / 14$ | $(-28 \mathrm{P}+15)$ <br> $/ 14$ | $(-70 \mathrm{P}+9)$ <br> $/ 14$ | $(56 \mathrm{P}+33) /$ <br> 2 |
| controlling constraint <br> (smallest) | largest positive <br> difference coefficient |  |  |  |  |  |  |

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## Chapter 12. Linear Programming

### 12.17 Simplex algorithm to minimization problem

<solution>
Table 3
Table 4

$$
\begin{aligned}
& x_{1}=3 / 2+(3 / 14) x_{3}-(1 / 14) x_{5}-(3 / 14) x_{6}+(1 / 14) x_{8} \rightarrow x_{1}=1+(13 / 56) x_{3}-(1 / 56) x_{4}-(13 / 56) x_{6}+(1 / 56) x_{7} \\
& x_{7}=28-x_{3}+x_{4}-4 x_{5}+x_{6}+4 x_{8} \rightarrow \bar{x}_{5}=7-(1 / 4) x_{3}+(1 / 4) x_{4}+(1 / 4) x_{6}-(1 / 4) x_{7}+x_{8} \\
& x_{2}=5 / 2-(1 / 14) x_{3}+(5 / 14) x_{5}+(1 / 14) x_{6}-(5 / 14) x_{8} \rightarrow x_{2}=5-(9 / 56) x_{3}+(5 / 56) x_{4}+(9 / 56) x_{6}-(5 / 56) x_{7} \\
& y=\frac{15-14 P}{14} x_{3}+P x_{4}+\frac{9-56 P}{14} x_{5}+\frac{-15+28 P}{14} x_{6}+\frac{-9+70 P}{14} x_{8}+\frac{56 P+33}{2} \\
& \\
& \rightarrow y=\frac{51}{56} x_{3}+\frac{9}{56} x_{4}+\left(P-\frac{15}{56}\right) x_{6}+\left(P-\frac{9}{56}\right) x_{7}+P x_{8}+21
\end{aligned}
$$

## Chapter 12. Linear Programming

12.17 Simplex algorithm to minimization problem
<solution>

| Table 4 | $x_{3}$ | $x_{4}$ | $x_{6}$ | $x_{7}$ | $x_{8}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{1}$ | $-13 / 56$ | $1 / 56$ | $13 / 56$ | $-1 / 56$ | 0 | 1 |
| $x_{5}$ | $1 / 4$ | $-1 / 4$ | $-1 / 4$ | $1 / 4$ | -1 | 7 |
| $x_{2}$ | $9 / 56$ | $-5 / 56$ | $-9 / 56$ | $5 / 56$ | 0 | 5 |
|  | $-51 / 56$ | $-9 / 56$ | $-P+51 / 56$ | $-P+9 / 56$ | $-P$ | 21 |

$\therefore x_{1}=1, x_{5}=7, x_{2}=5, y=21$

## Chapter 12. Linear Programming

12.17 Simplex algorithm to minimization problem


FIGURE 12-7
Minimization in Example 12.2


FIGURE $12-8$
Points represented by successive tableaux in Example 12.2.


[^0]:    FIGURE 12-2

