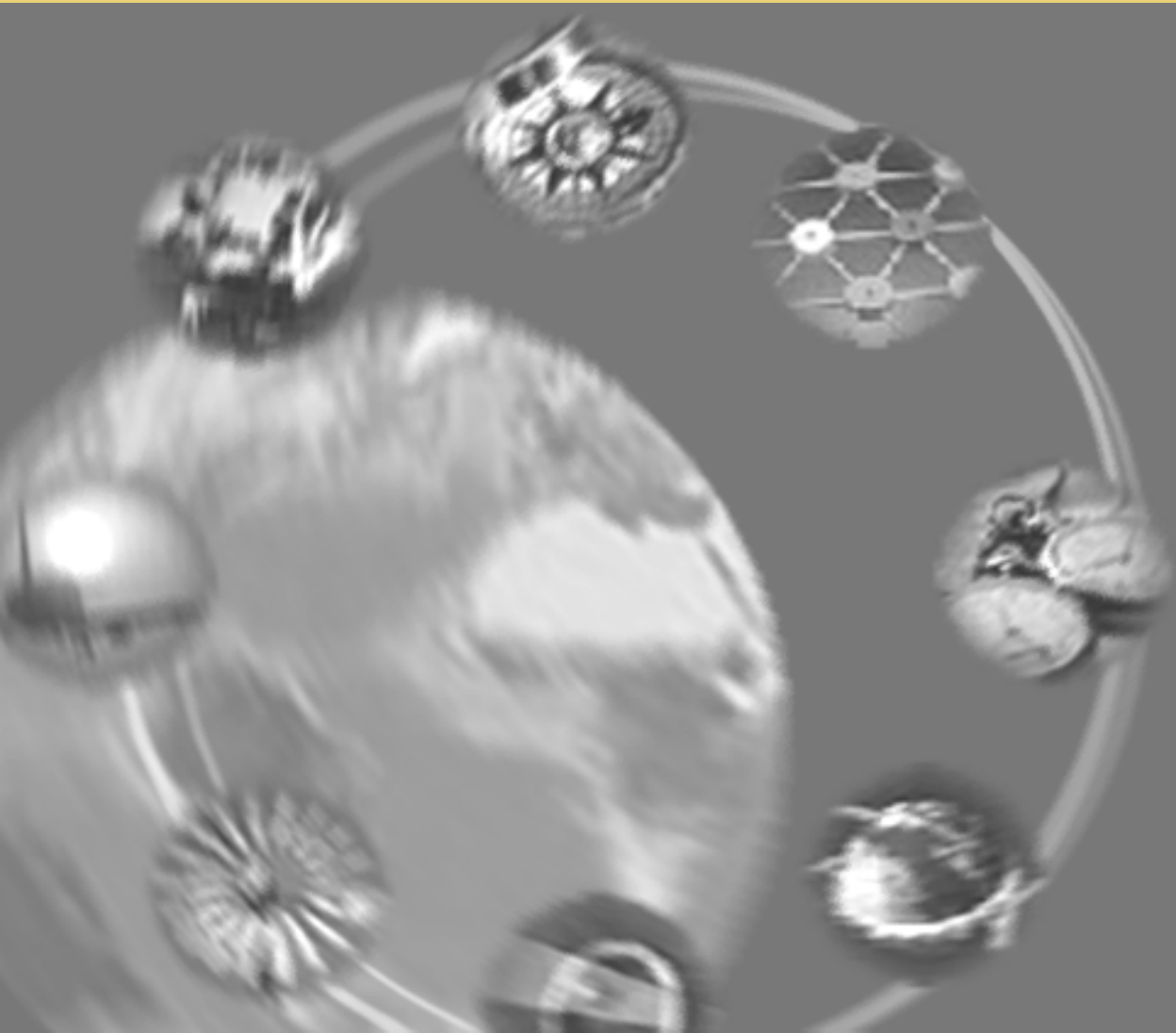


Pay or not to pay♪

401.661 Advanced Construction Technology



Moonseo Park

Professor, PhD

39동 433
Phone 880-5848, Fax 871-5518
E-mail: mspark@snu.ac.kr

Department of Architecture
College of Engineering
Seoul National University



서울대학교

건설기술연구실

Model Quantification

- Is it always required with S&F?
 - *The Little Prince* by Antoine de Saint-Exupéry
 - "...the grown-ups who are no longer interested in anything but **numbers...**"
- Useful to determine loops' magnitude

One sees clearly only with the heart. Anything essential is invisible to the eyes.

■ Requiring a lot of relevant data

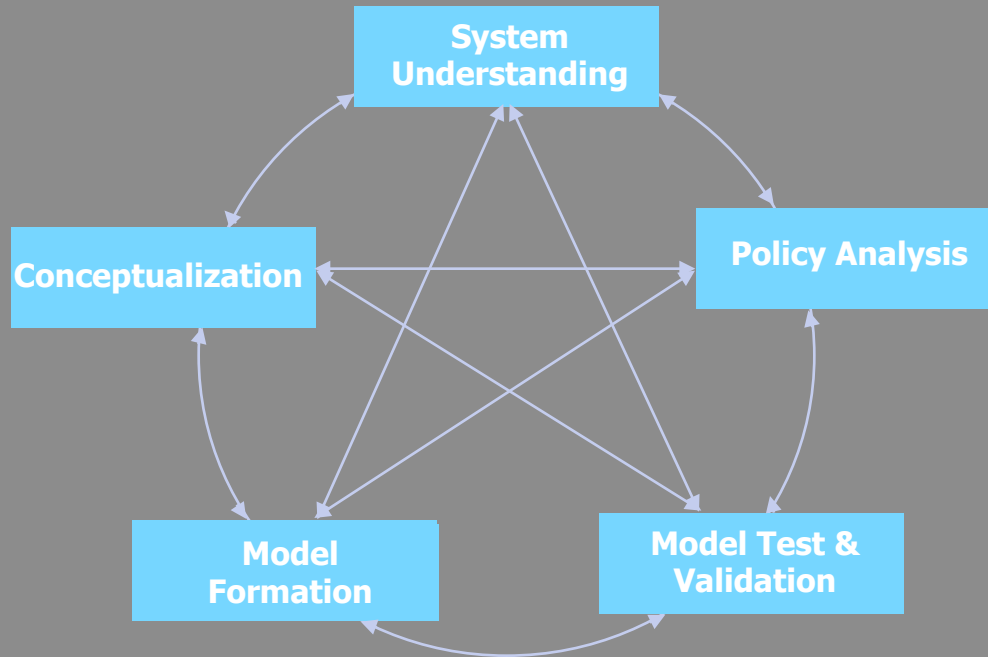
Antoine de Saint-Exupéry

Lecture Outline

- Typical Modeling Method
- Background of the Case Project
- Dynamic Modeling Process

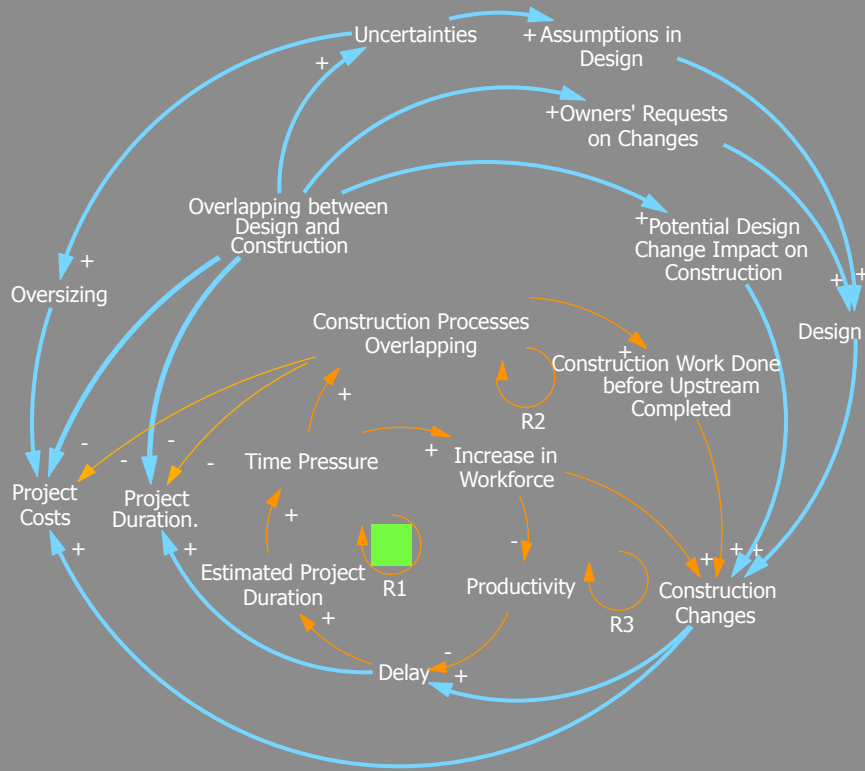
Modeling Process

- **Learning** can happen across **ALL** stages of modeling.
- Involving **continuous iterations** among the modeling steps.

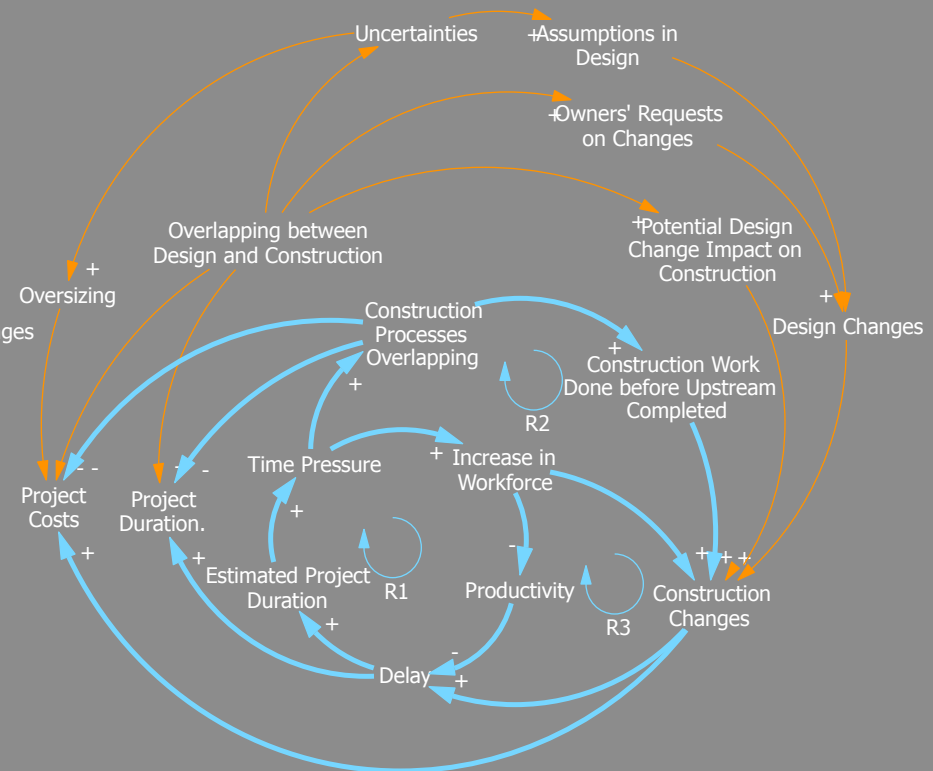


- **System Understanding:** the process of deepening the modeler's understanding of the system with relevant information, usually including **problem statement, list of variables, and reference modes**
- **Conceptualization:** conceptual model structures are described in the form of a causal loop diagram to show the dynamics of variables involved in the system (also, called **dynamic hypotheses**)

Examples of Causal Loop Diagram



Design-Driven Feedbacks



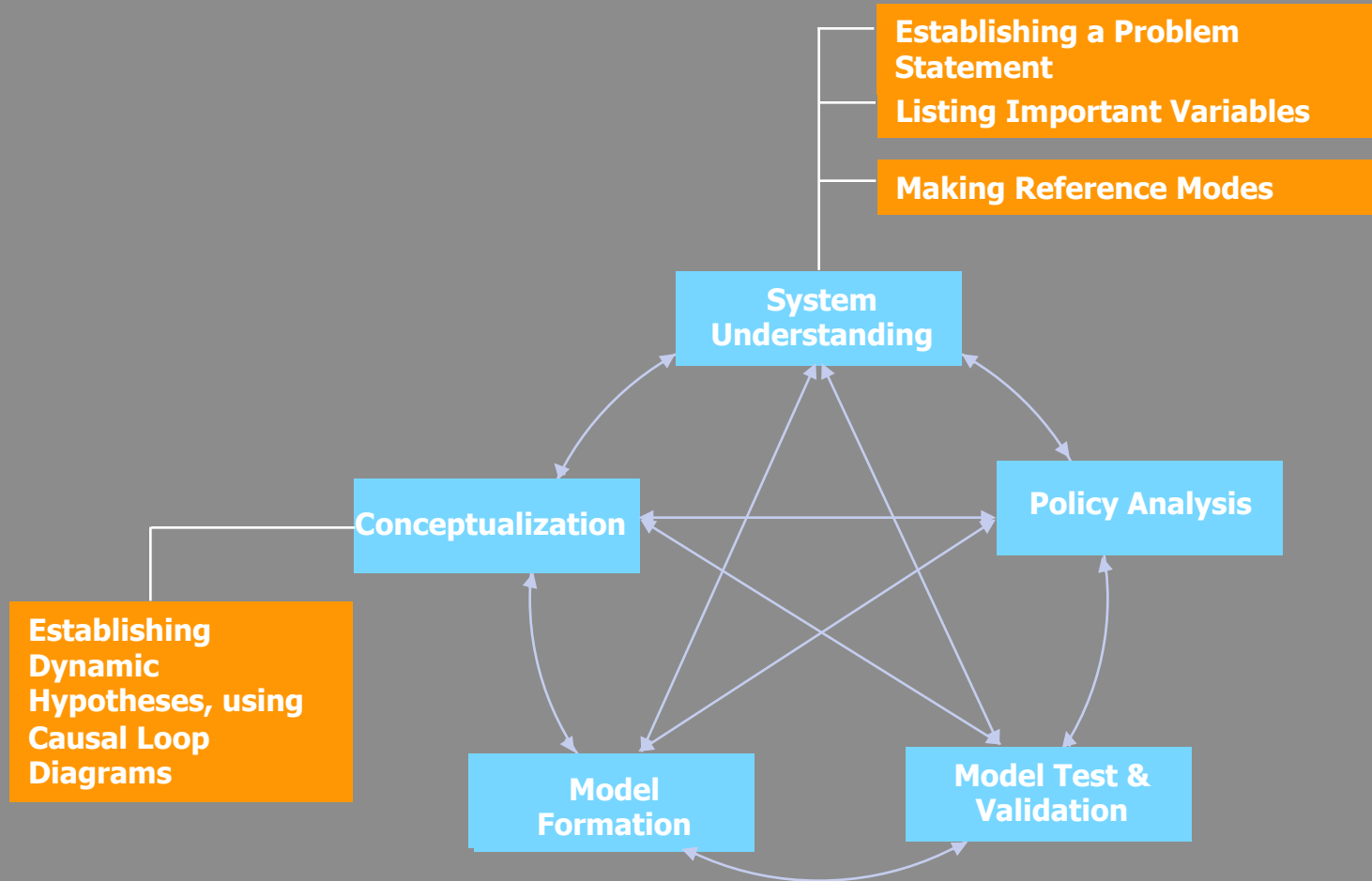
Construction-Driven Feedbacks

- **Model Formation:** having a causal loop constructed, variables in the model structures **come to have quantitative attributes through building mathematical equations** for variables.

This step also includes the identification of **stock and flow structures**, which **characterize the state of the system and generate the information**, upon which decisions and actions are based, by giving the system inertia and memory [Sterman, 2000]

- **Model Validation:** tested and validated in accordance with the purpose of the modeling
- **Policy Analysis:** the validated model is applied to solving the given problems

One Typical Modeling Method is ...



Lecture Outline

- ✓ Typical Modeling Method
- Background of the Case Project
- Dynamic Modeling Process

Background of the Case Project

Strategic Decisions for Highway Operation

“A construction company has recently completed their highway construction project, which has been awarded with a **BOT** contract”.



“The highway runs from City A to City B in a more direct way than the existing road, and has service facilities for drivers”.

“A discounted cash flow analysis shows some numbers for toll charges that can return their investment within the operation period”.

“However, the top management of the company won’t believe the numbers, thinking that **highway operation might not be a simple mathematics**”.



“According to their experience, drivers choose a drive road depending on **cost-convenience tradeoffs**, having the following two options:”

- A highway with a lot of services and **toll**
- An old road without services



“Because of such a recognition, the top management wants to understand **dynamics caused by drivers’ tendency in choosing a drive road** and to know how to maximize their profits, while keeping an acceptable level of service”.

Lecture Outline

- ✓ Typical Modeling Method
- ✓ Background of the Case Project
- Dynamic Modeling Process

Problem Statements

- Figuring out **the dynamics involved in highway operations** including tradeoffs among toll charges, service level, volume of traffic, and congestion level.
- Finding **an optimal level of toll charges and maintenance costs**, which can maximize their profits, keeping an acceptable level of service.

List of Variables

Toll Charges

Highway Capacity

Travel Time

Traffic Volume

Service Quality

Trip Frequency

Road Attractiveness

Degree of Congestion

Time Reduction through Highway

GDP*

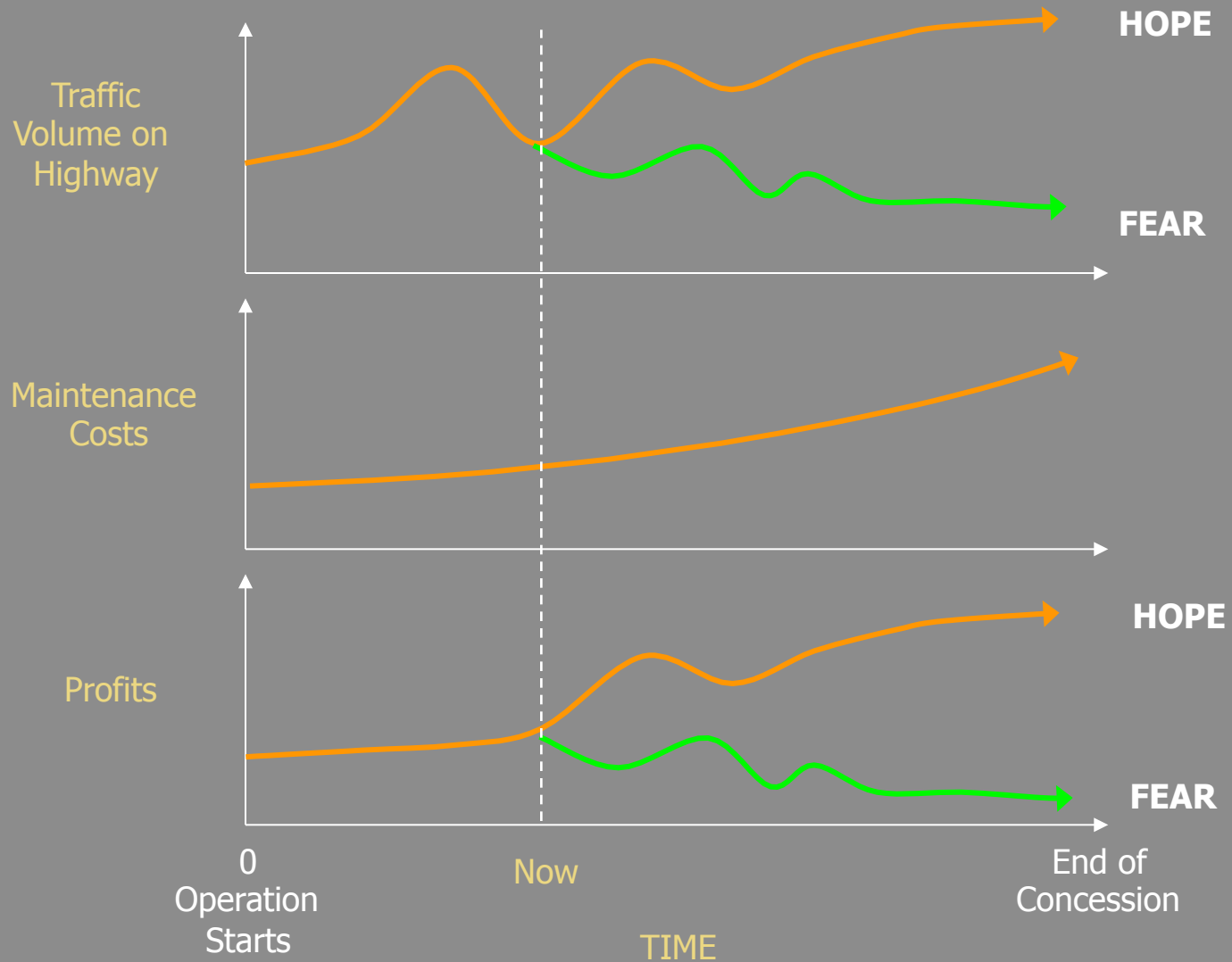
Population*

Price of Gasoline per Mile*

*Exogenous Variables

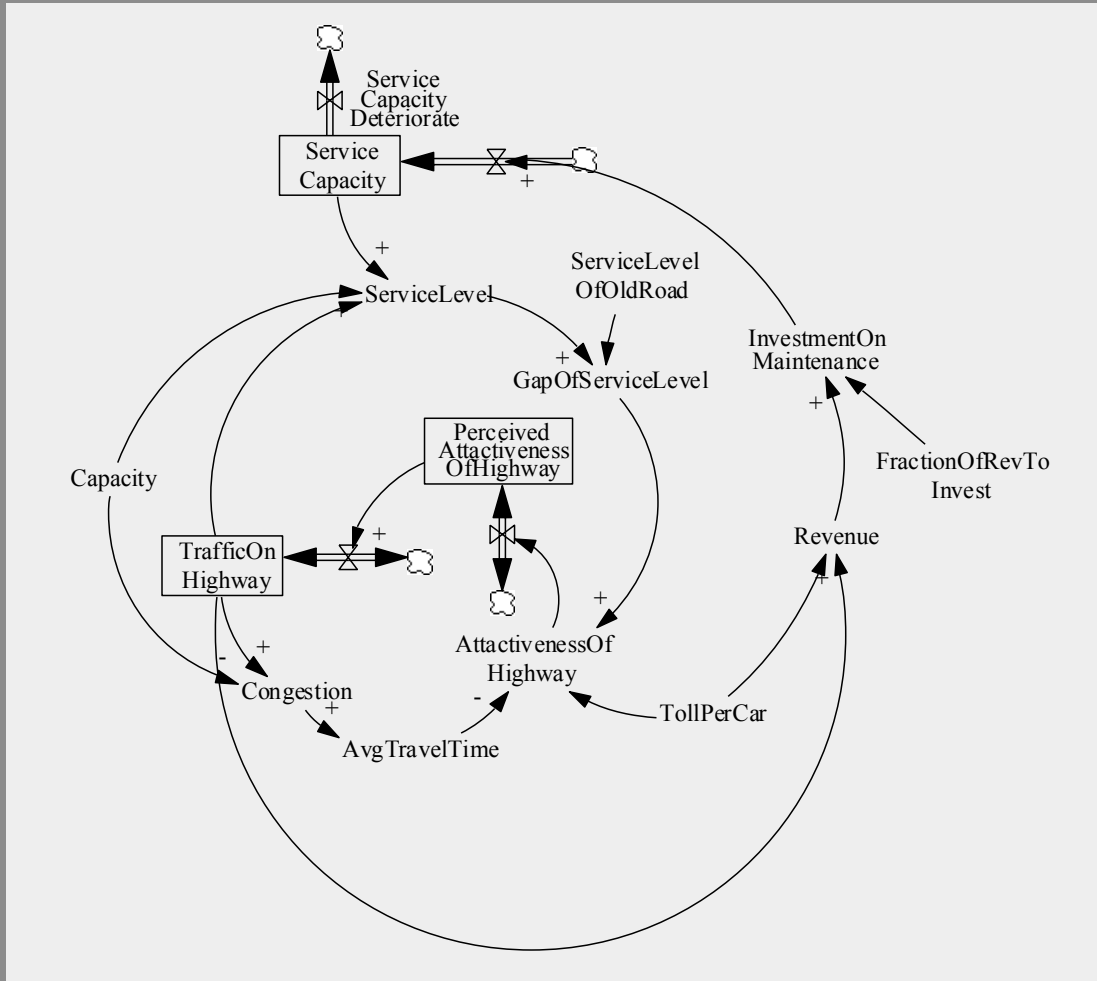


Reference Mode



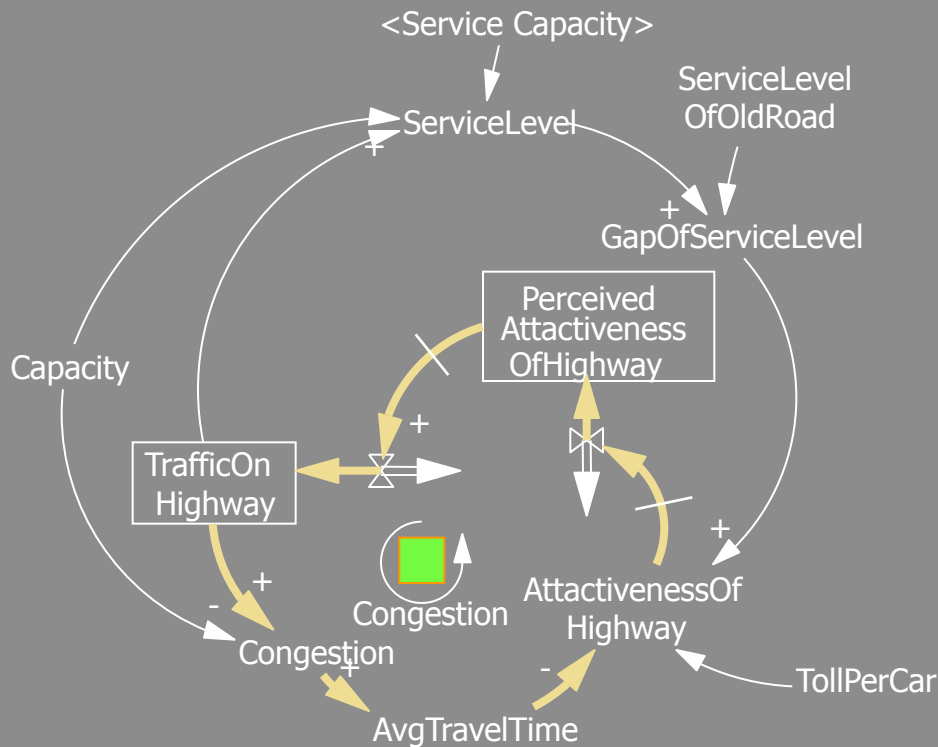
Dynamic Hypotheses

The Spaghetti



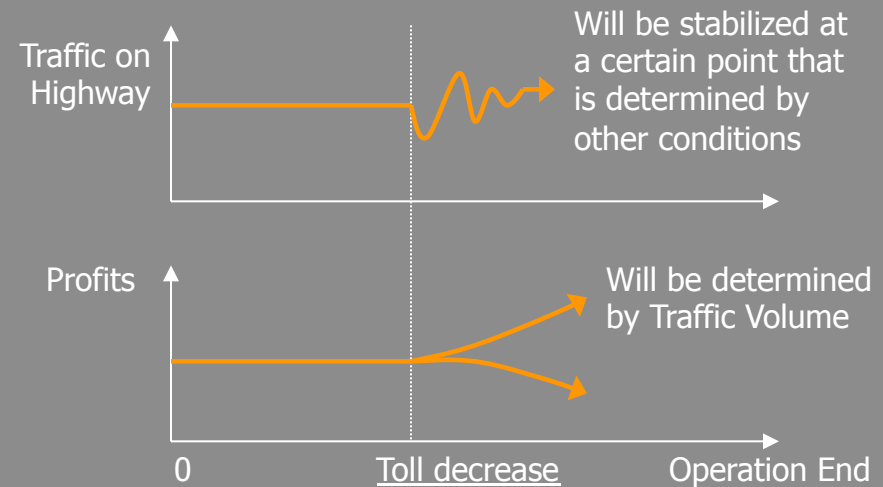
For the first stage of the development, one needs to analyze feedback loops that have the most significant impacts on the system and established dynamic hypotheses of them.

Congestion

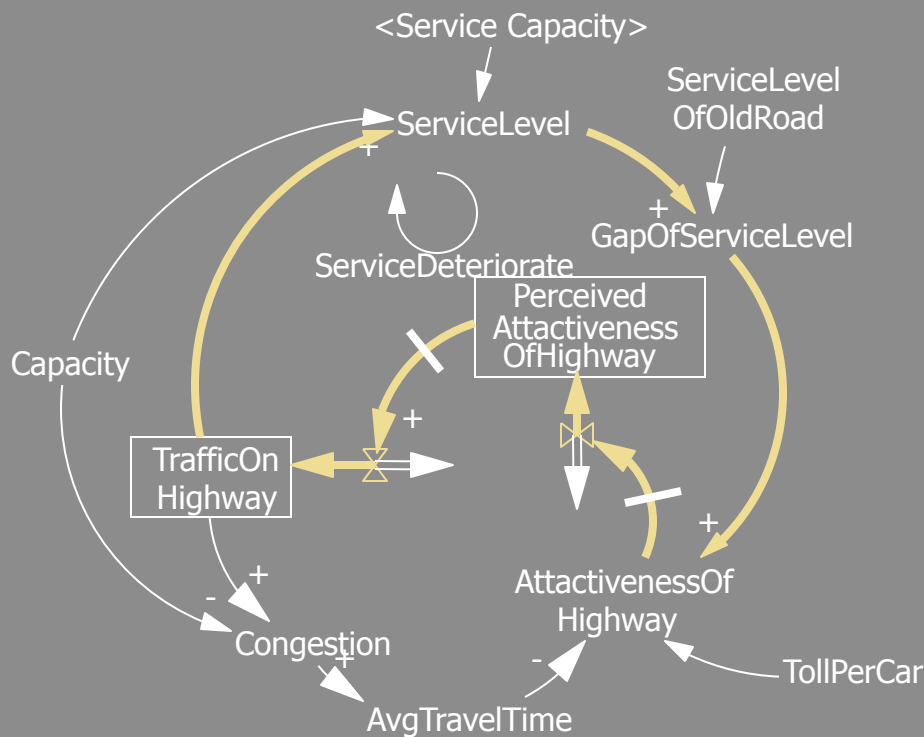


If toll becomes cheaper, traffic goes up, congestion becomes more, and drivers have a higher average travel time. That affects negatively on the Attractiveness of Highway with the consequent reduction in traffic.

The following **hypotheses** on the system's behaviors are established when toll is decreased.



Service

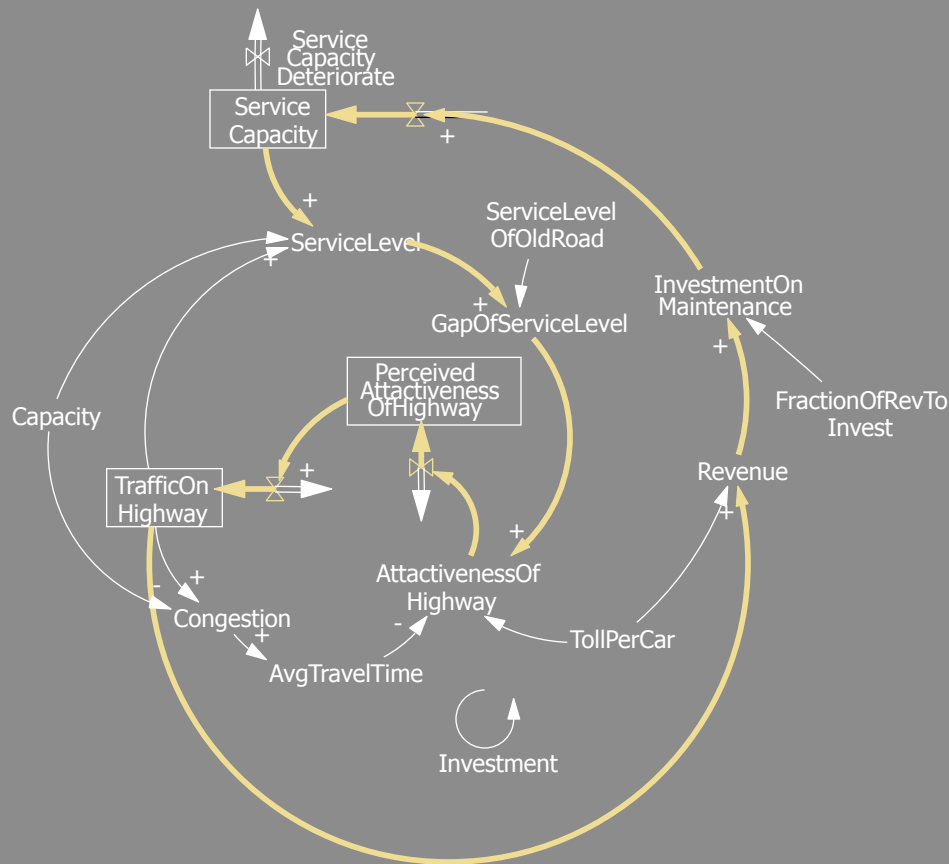


The attractiveness of the Highway with respect to the service level depends on both the service on highway and in the alternative route. **As an increase in traffic deteriorate the Highway's service level and in turn its attractiveness.**

The same hypotheses on the system's behaviors as Congestion Loop are established when toll is decreased.

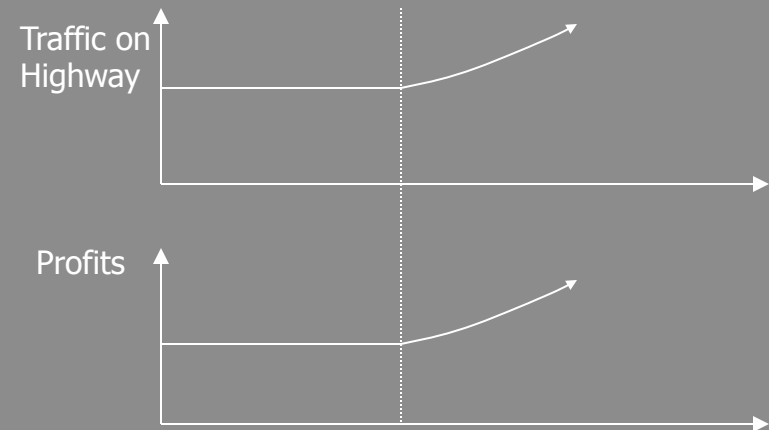


Investment

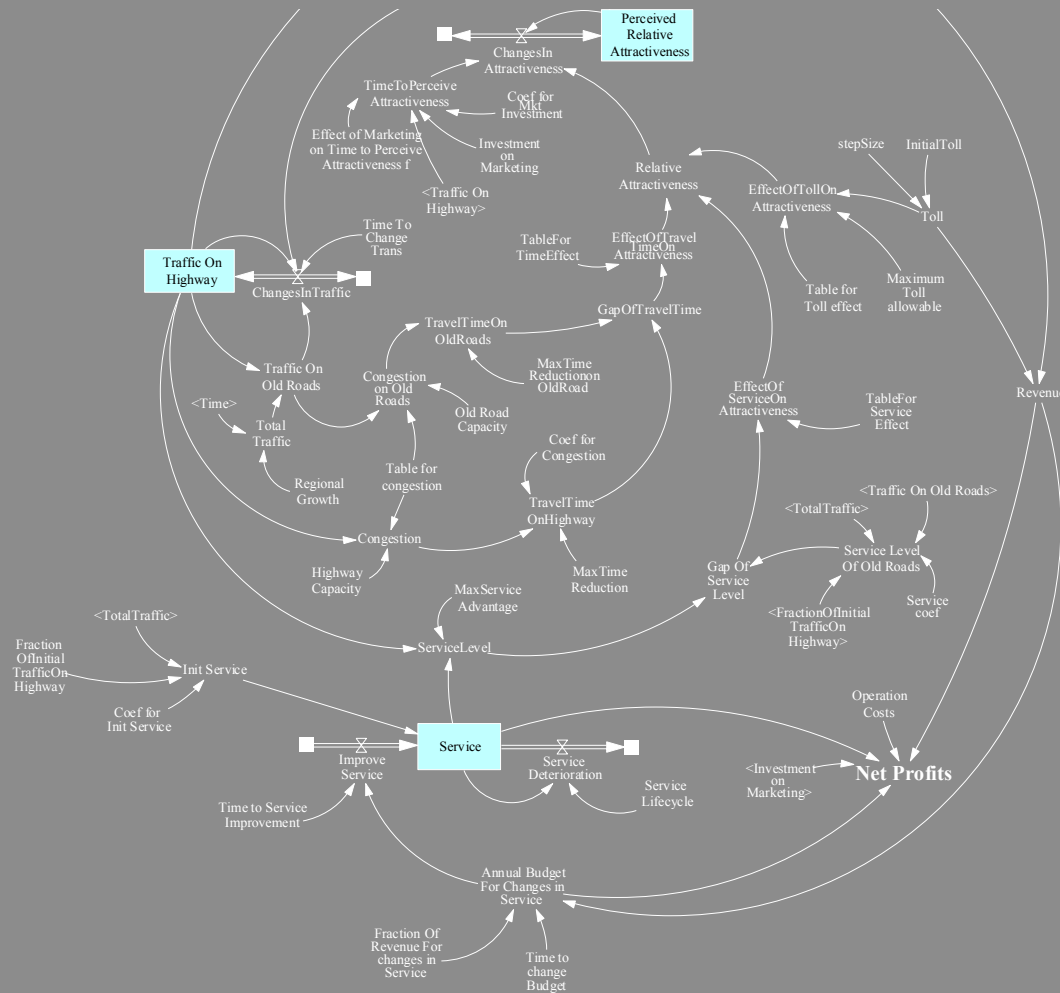


As traffic goes up, the company can spend more money on services. And better services increase the attractiveness of the highway.

The following hypotheses on the system's behaviors are established when fraction of revenue for investment on the service capacity is increased.



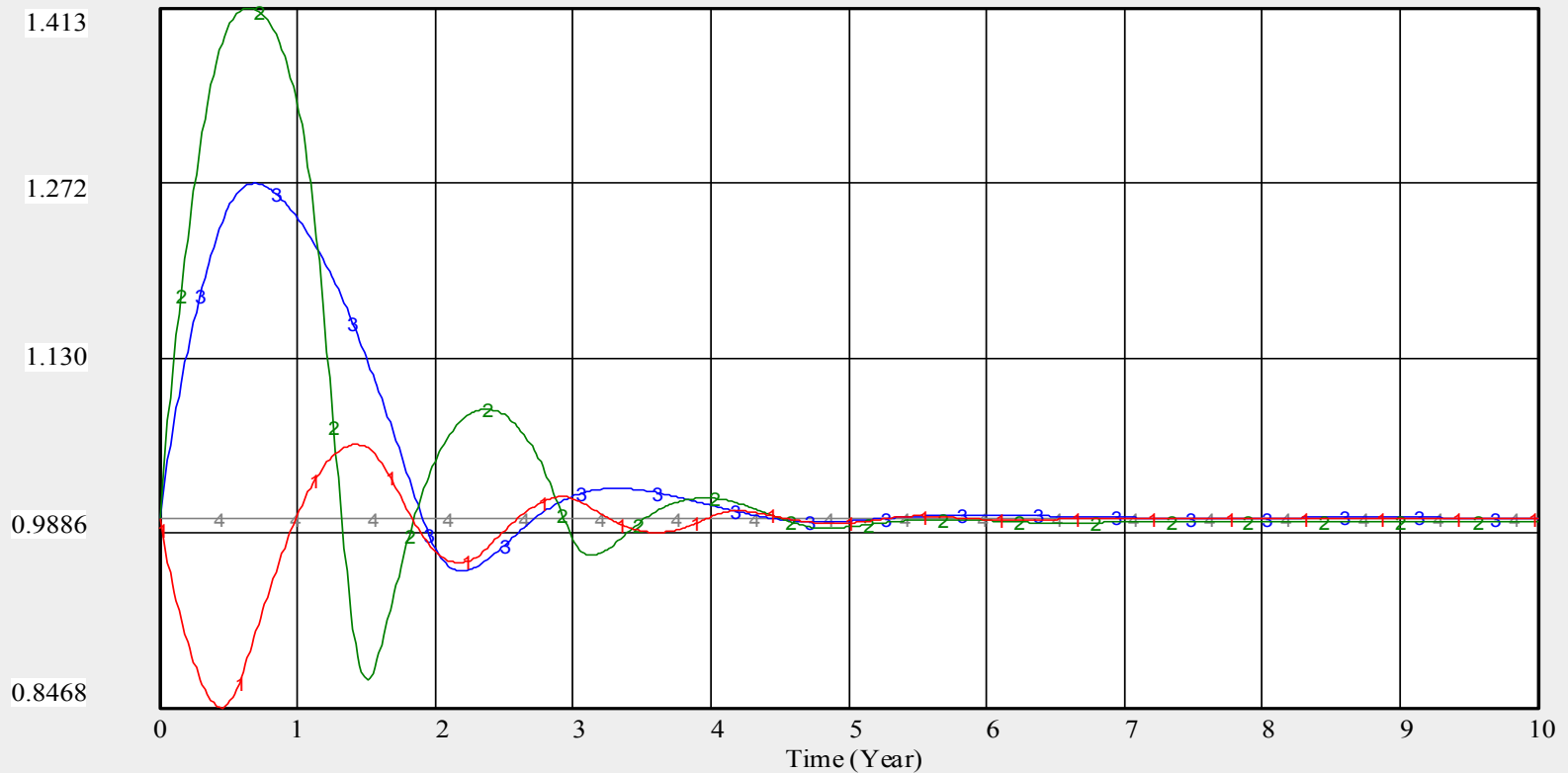
Model Formation



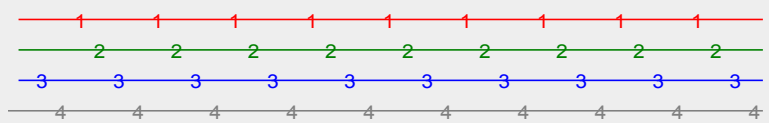
Model Analysis

Toll Impact

Graph for PerceivedRelativeAttractiveness



PerceivedRelativeAttractiveness : toll17\$
PerceivedRelativeAttractiveness : toll12\$
PerceivedRelativeAttractiveness : toll14\$
PerceivedRelativeAttractiveness : base

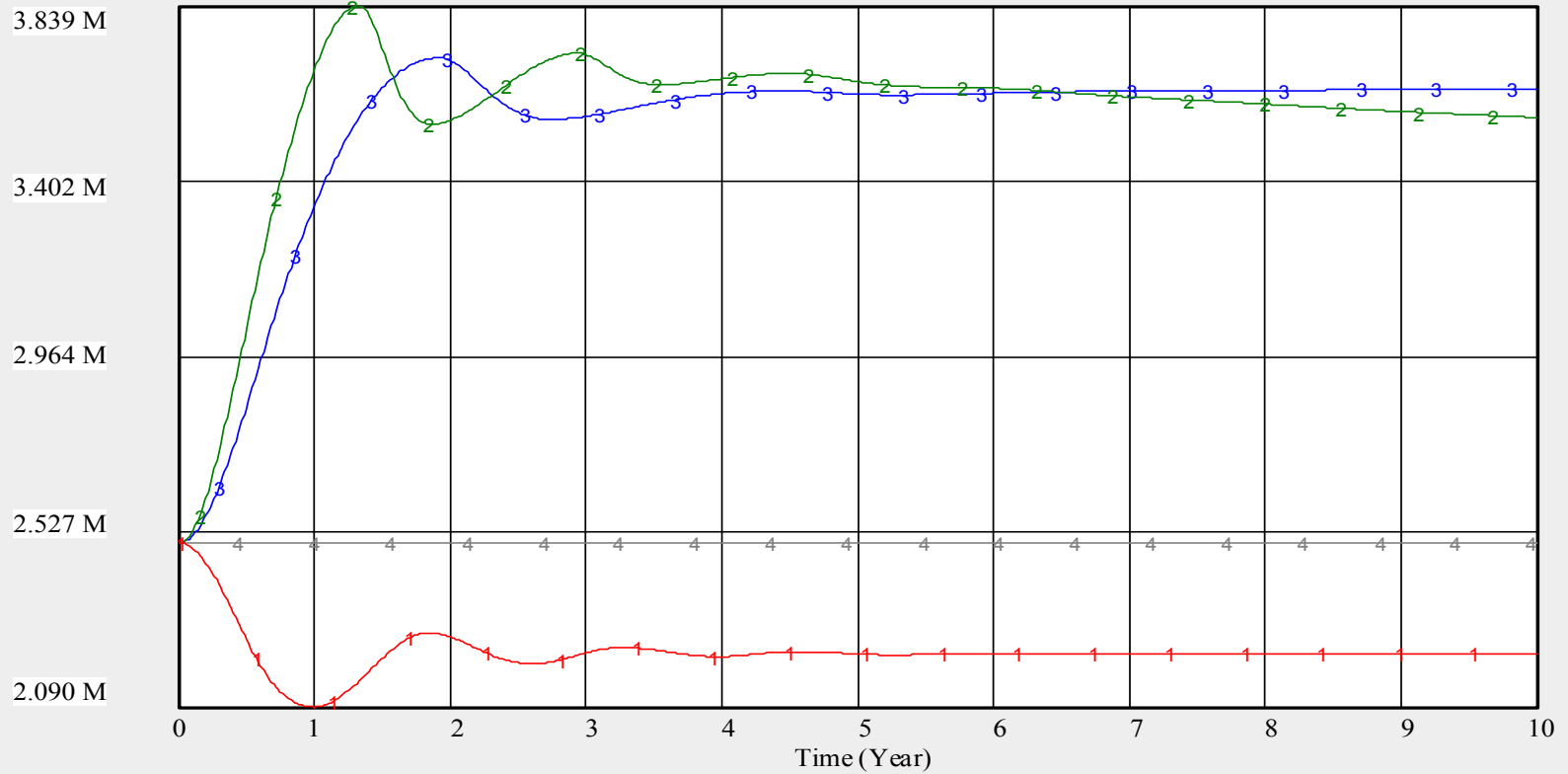


dimensionless
dimensionless
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Model Analysis

Toll Impact

Graph for Traffic On Highway

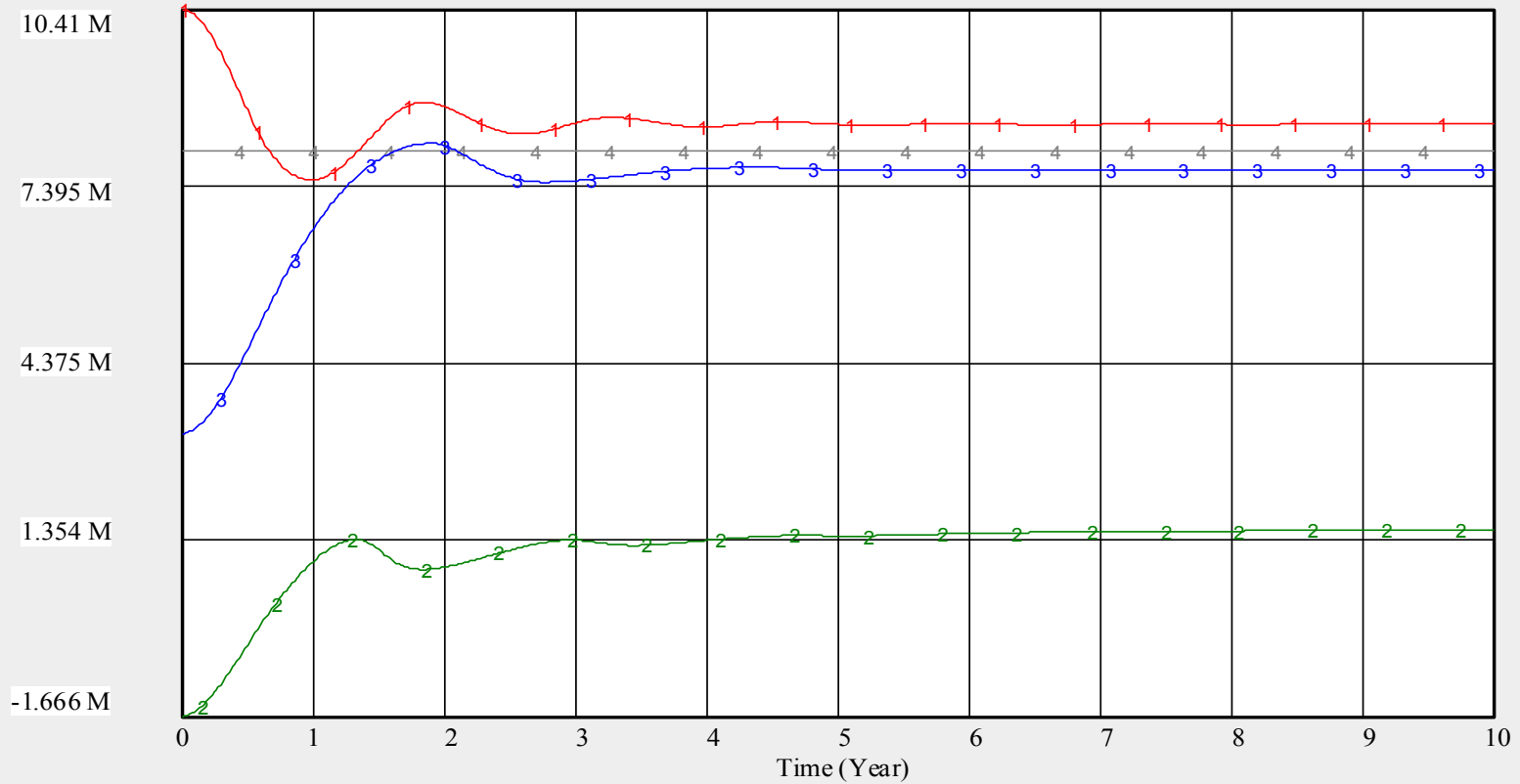


Traffic On Highway : toll1\$	— 1 — 1 — 1 — 1 — 1 — 1 — 1 — 1 — 1 — 1 — 1 — 1 — 1 — 1 — 1 — 1 — 1	car/Year
Traffic On Highway : toll2\$	— 2 — 2 — 2 — 2 — 2 — 2 — 2 — 2 — 2 — 2 — 2 — 2 — 2 — 2 — 2 — 2 — 2	car/Year
Traffic On Highway : toll3\$	— 3 — 3 — 3 — 3 — 3 — 3 — 3 — 3 — 3 — 3 — 3 — 3 — 3 — 3 — 3 — 3 — 3	car/Year
Traffic On Highway : base	— 4 — 4 — 4 — 4 — 4 — 4 — 4 — 4 — 4 — 4 — 4 — 4 — 4 — 4 — 4 — 4 — 4	car/Year

Model Analysis

Toll Impact

Graph for Net Profits

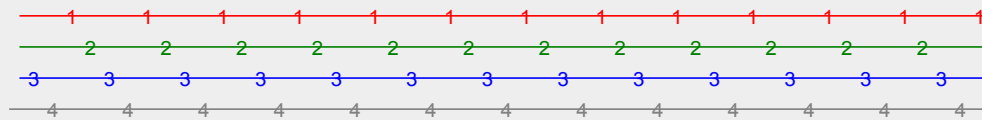


Net Profits : toll7\$

Net Profits : toll2\$

Net Profits : toll4\$

Net Profits : base



dollar/Y ear

dollar/Y ear

dollar/Y ear

dollar/Y ear

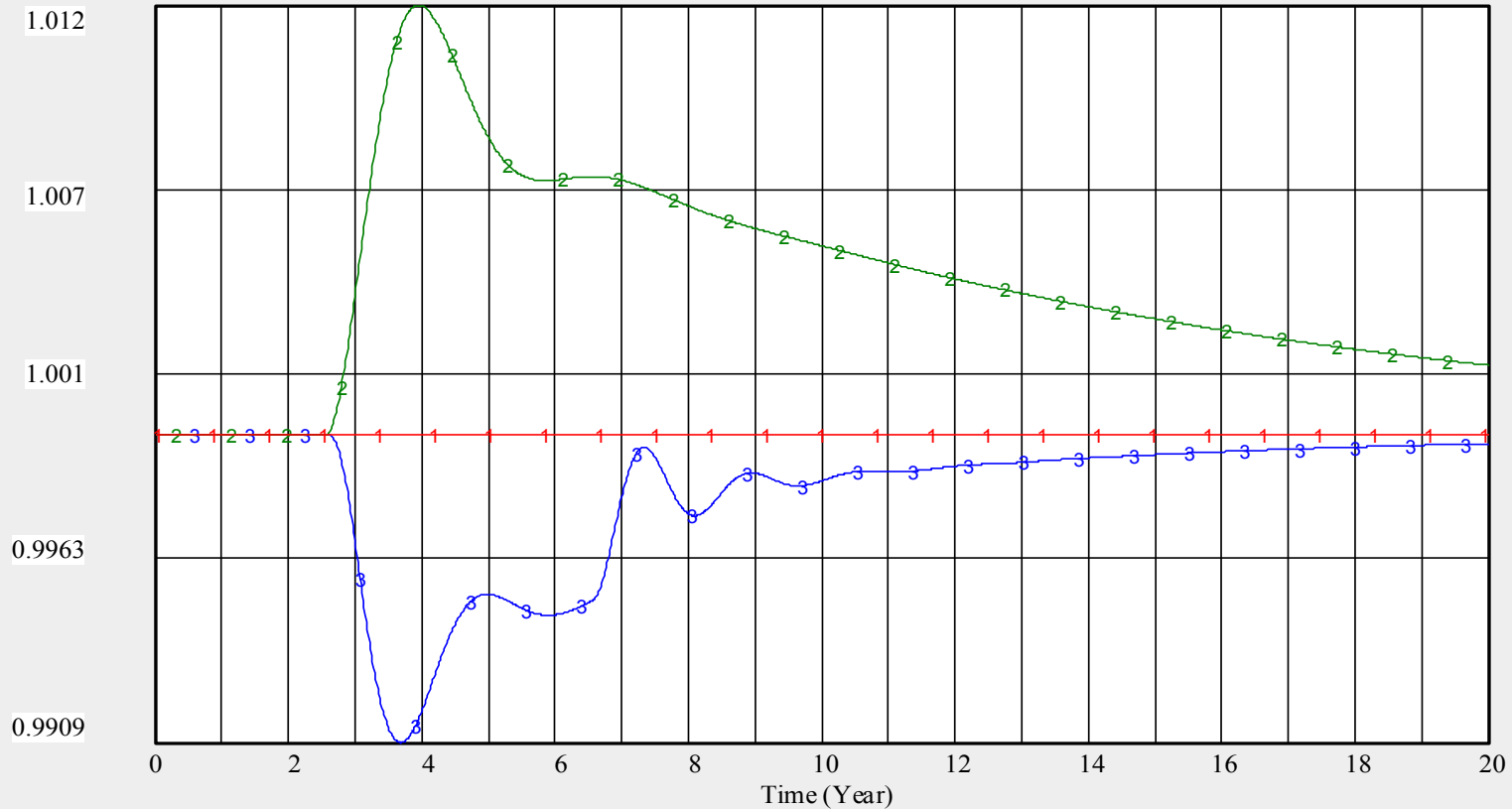
Policy Implications

- While the relative attractiveness always becomes stabilized at the initial equilibrium point, the traffic volume becomes stabilized at the point where there are no more changes in the attractiveness.
- Net profit from the highway operation may not be proportional either to toll amount or to traffic volume.

Model Analysis

Investment on Service

Graph for PerceivedRelativeAttractiveness

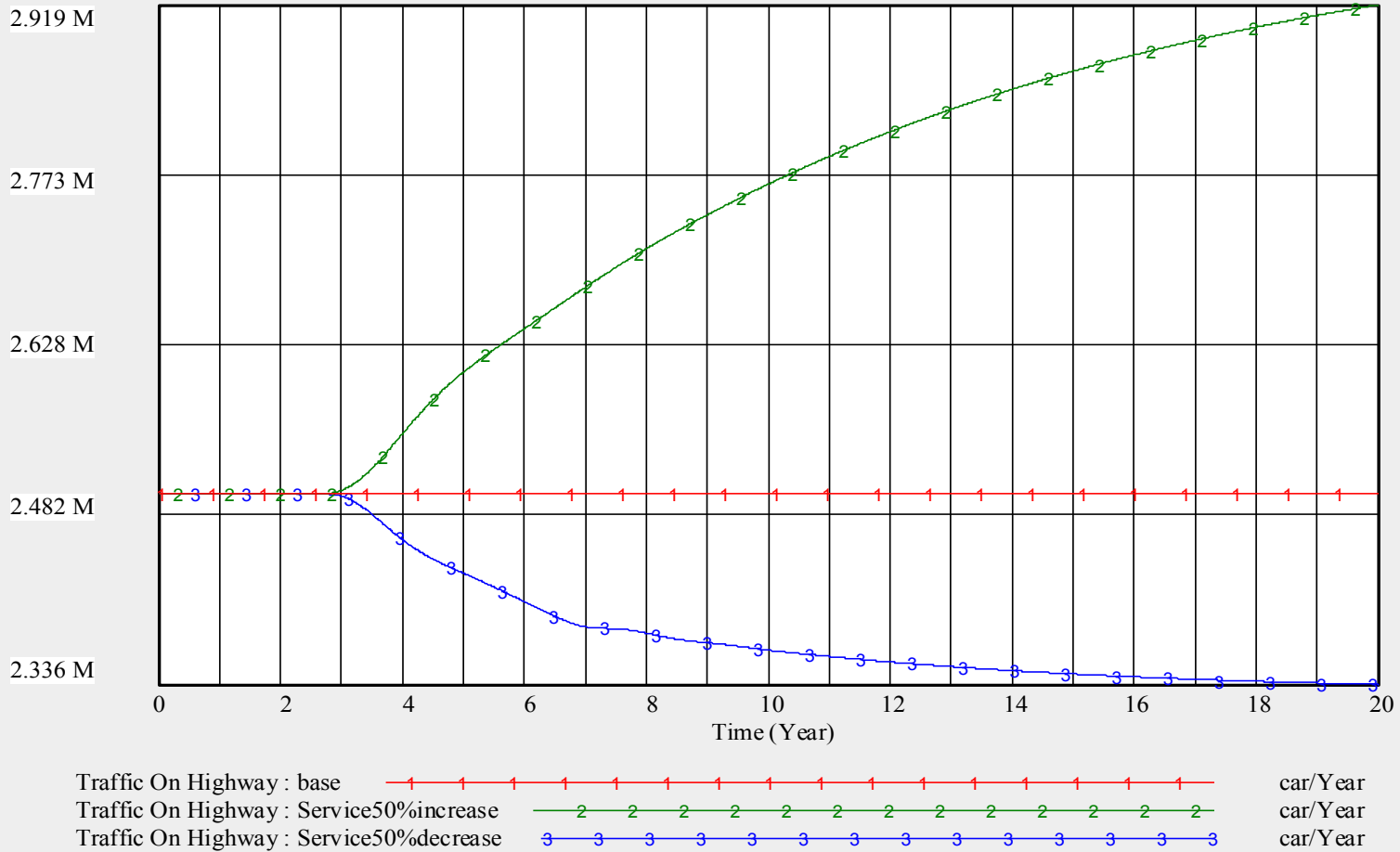


PerceivedRelativeAttractiveness : base + + + + + + + + + + + + + + + + + + dimensionless
PerceivedRelativeAttractiveness : Service50%increase 2 dimensionless
PerceivedRelativeAttractiveness : Service50%decrease 3 dimensionless

Model Analysis

Investment on Service

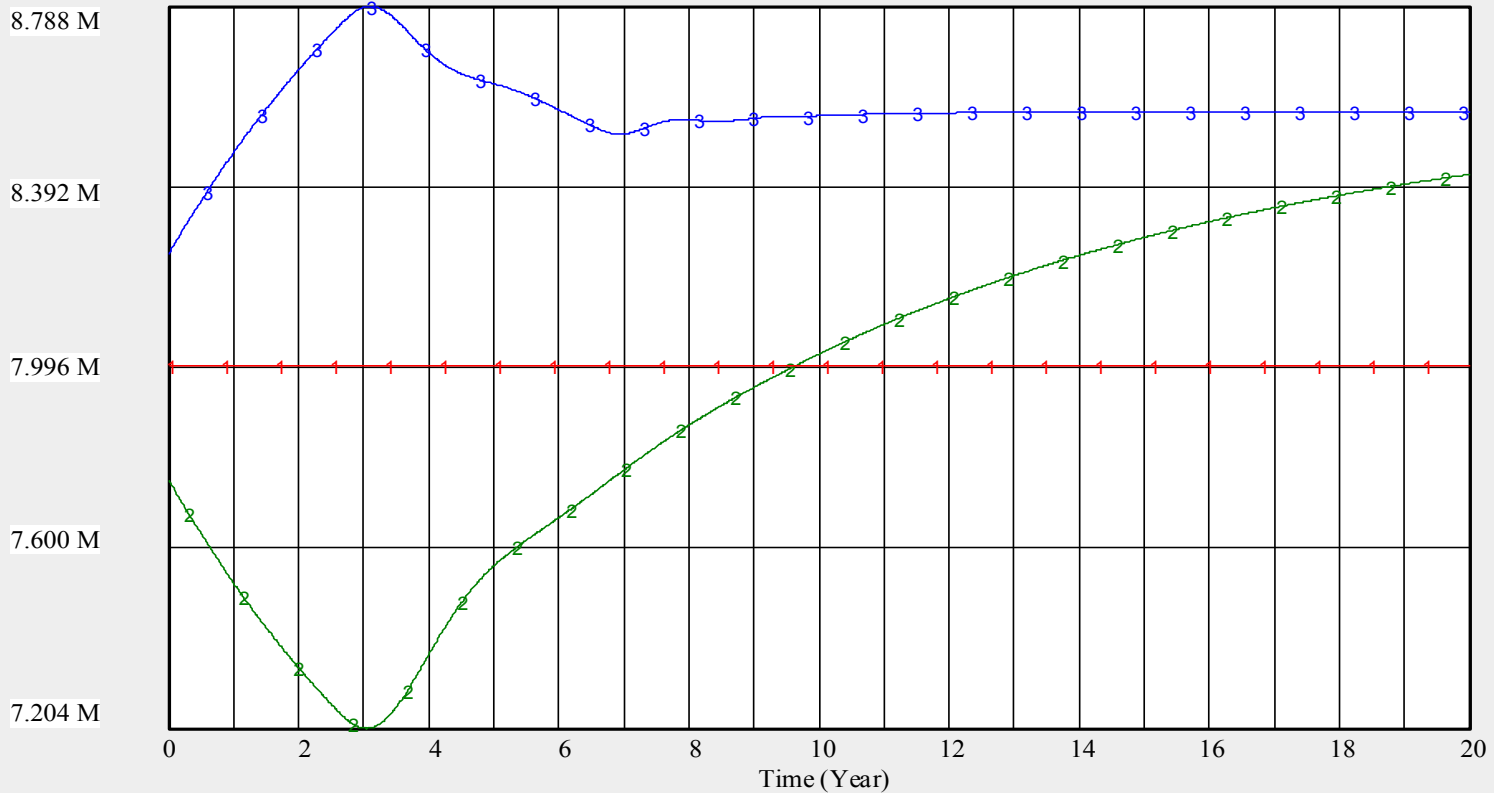
Graph for Traffic On Highway



Model Analysis

Investment on Service

Graph for Net Profits



Net Profits : base 1 dollar/Y ear
Net Profits : Service50%increase 2 dollar/Y ear
Net Profits : Service50%decrease 3 dollar/Y ear

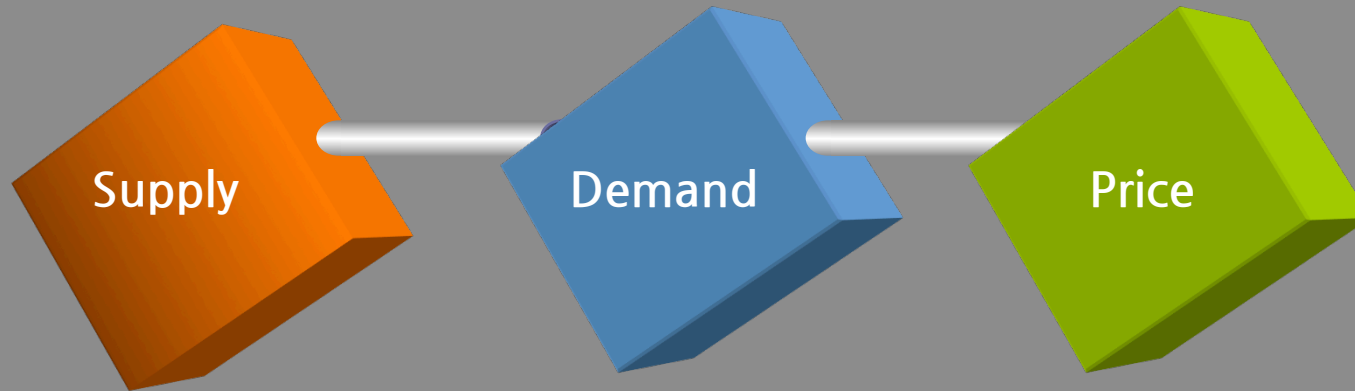
Policy Implications

- Investment on the service capacity can **increase traffic volume and lowers annual net profits.**
- However, the system also becomes stabilized, which implies that the long run, we can get **almost same annual net profits regardless of the investment amount on service.**

Policy Recommendations

- Set initial toll price a little bit higher than that of equilibrium case (say 7\$ per car)
- Set the investment amount on service lower than that of equilibrium case (say 50% decrease)
- Invest on marketing for the initial period of operation (say the first 1.5 years)

831 Housing Policy



공급 위축
- 수익성 악화로 인한 공급 축소



영향 無
- 공공 주택의 공급
- 중소기업이 틈새시장을 메꿈

투기 수요 증가
- 분양 프리미엄의 형성은 투기 수요 ↑



실수요 위주로 개편
- 청약 가점제, 전매제한으로 투기 수요 진입 어려움

가격 상승 억제
- 신규 공급 가격 조절로 전체 주택 가격 조절 가능

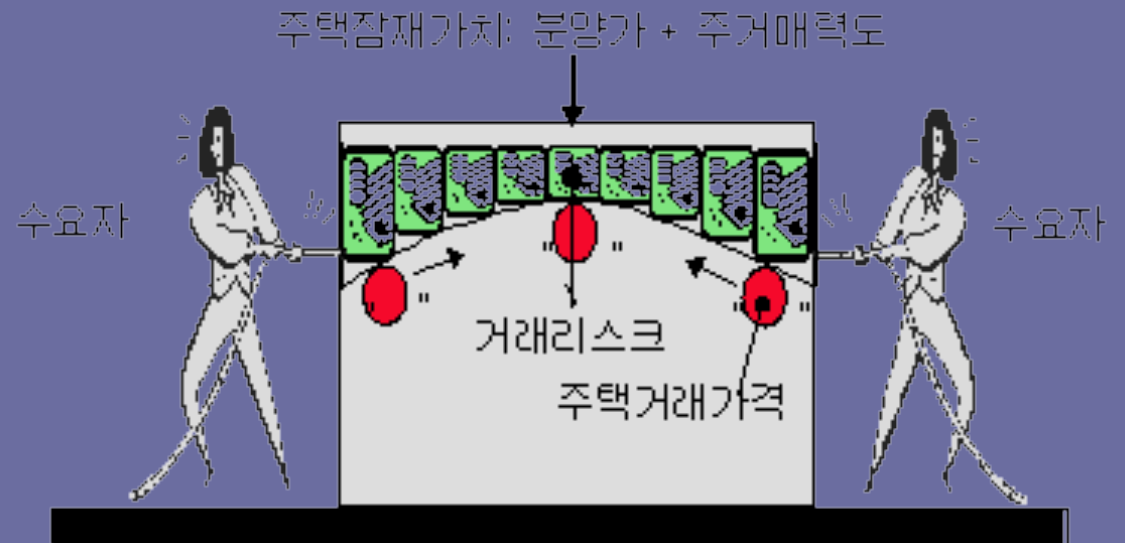


프리미엄 형성
- 분양완료 후 프리미엄 형성, 이는 주택매매가에 그대로 영향

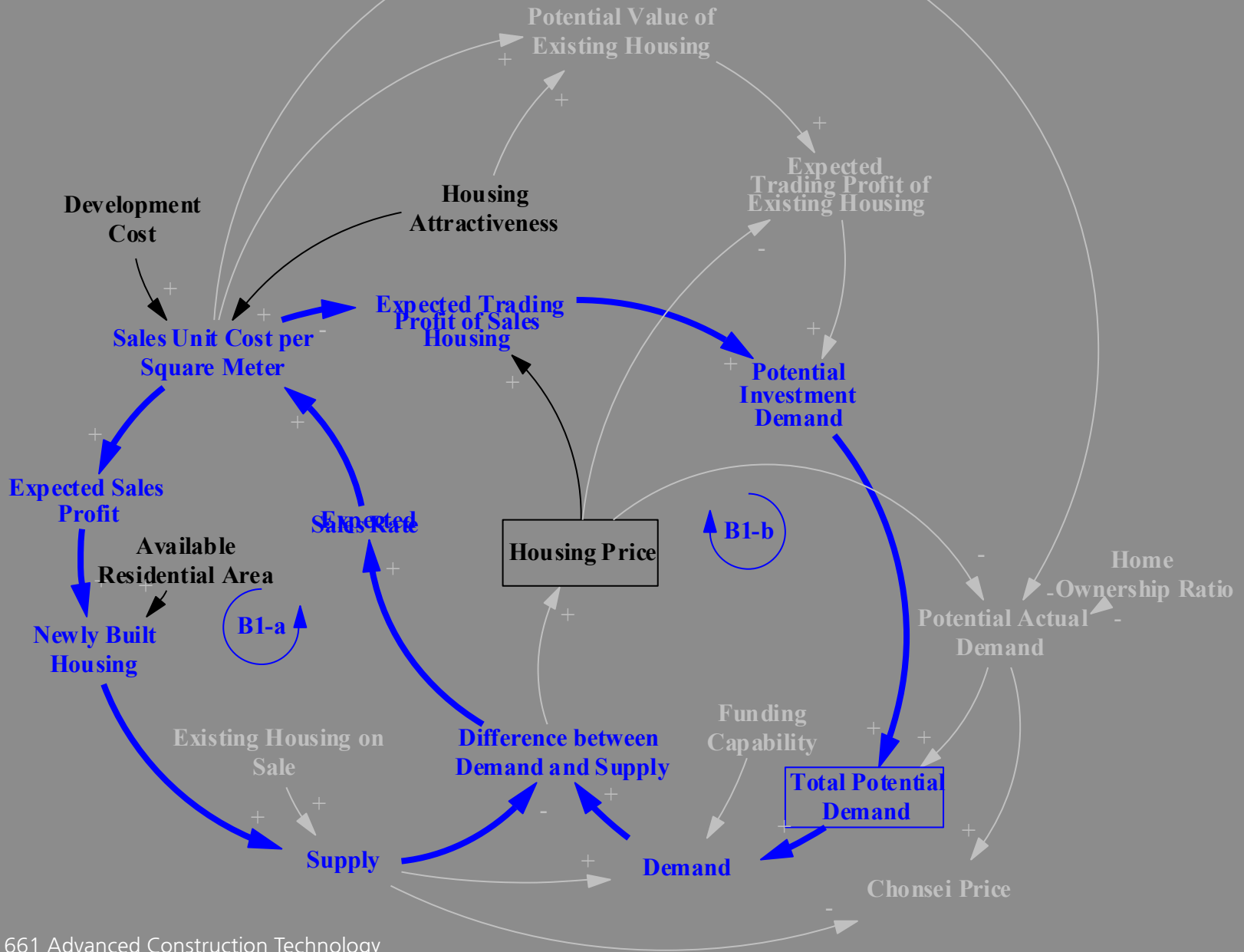
Tug war

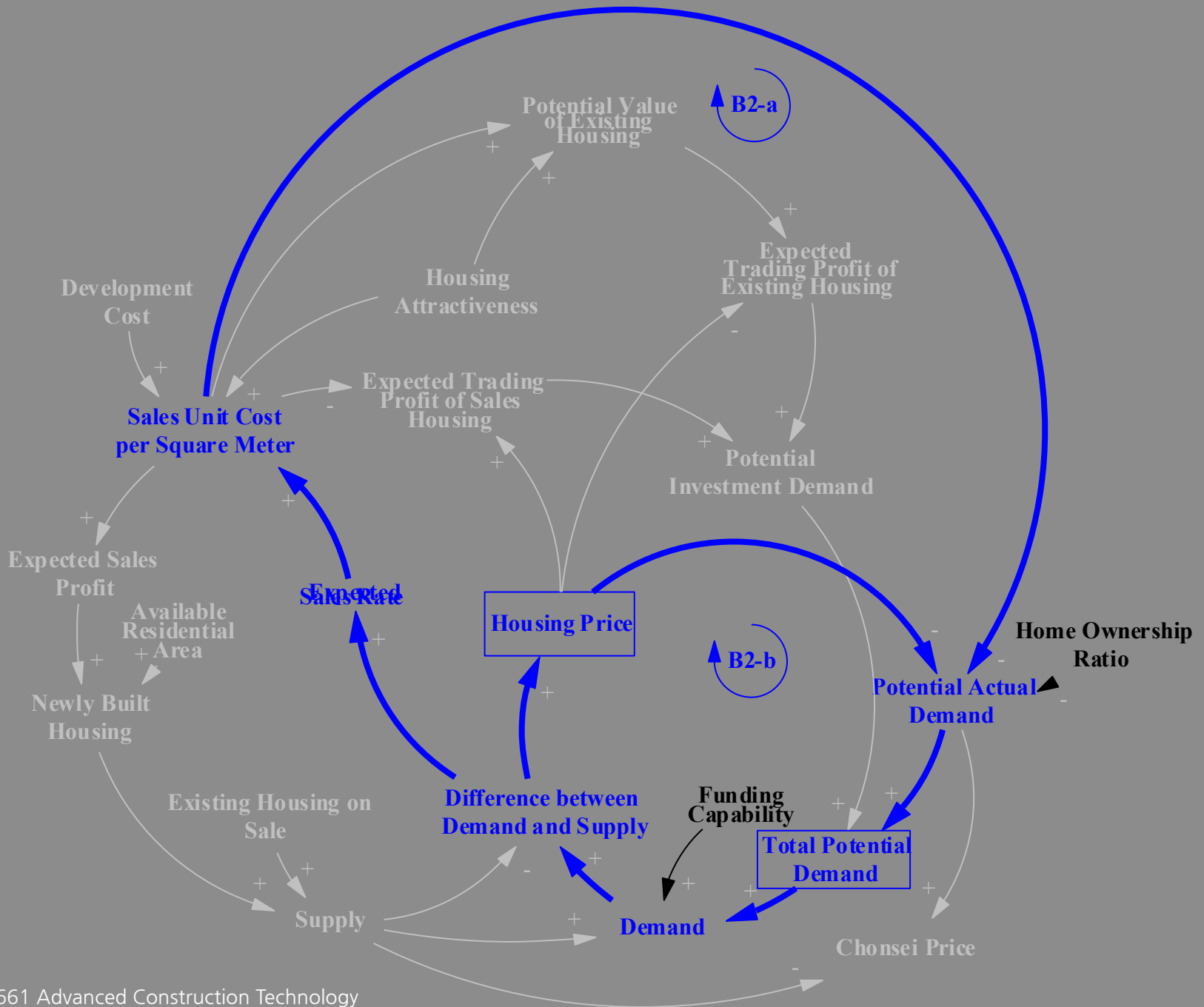


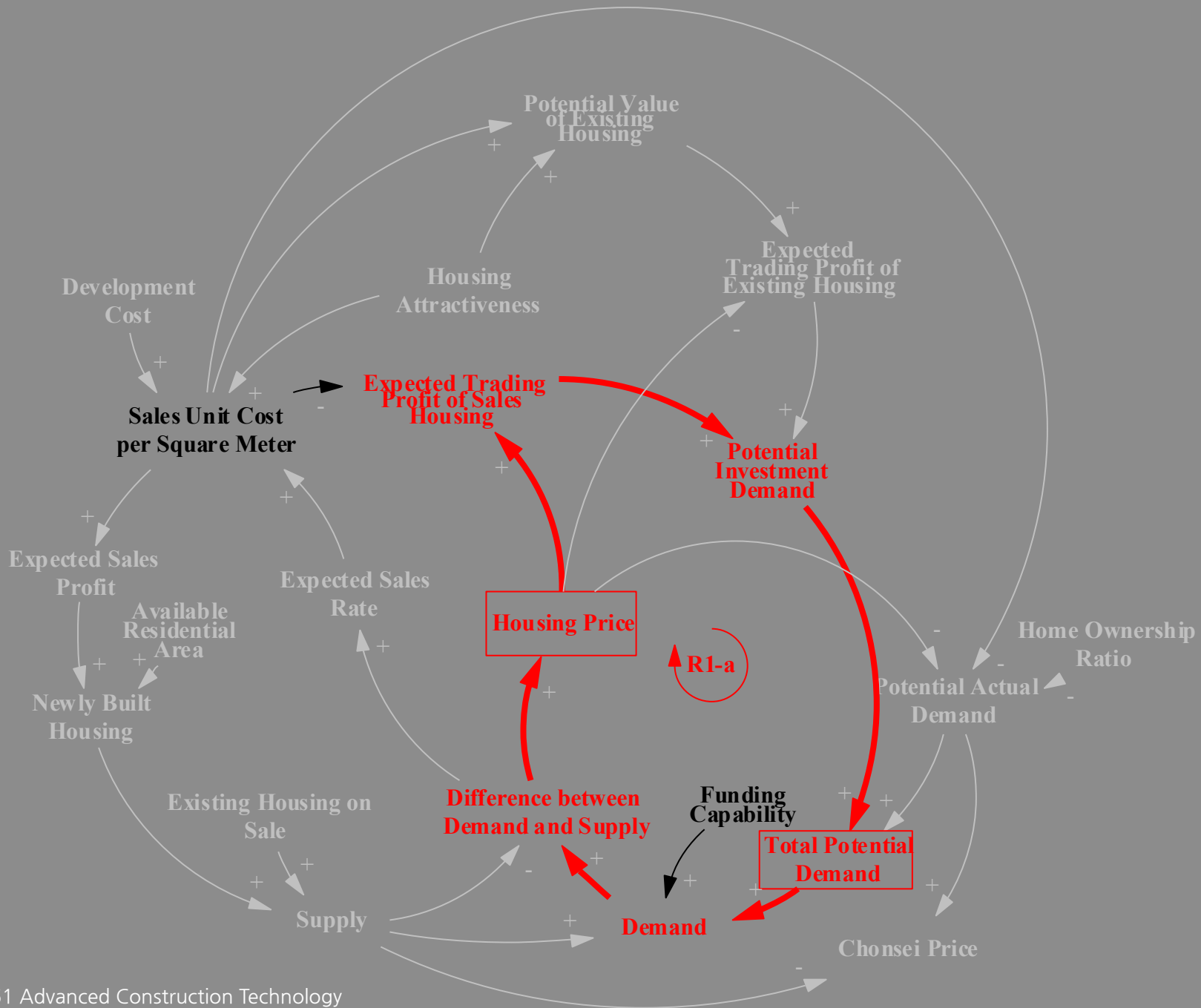
분양주택 기대거래차익 줄다리기

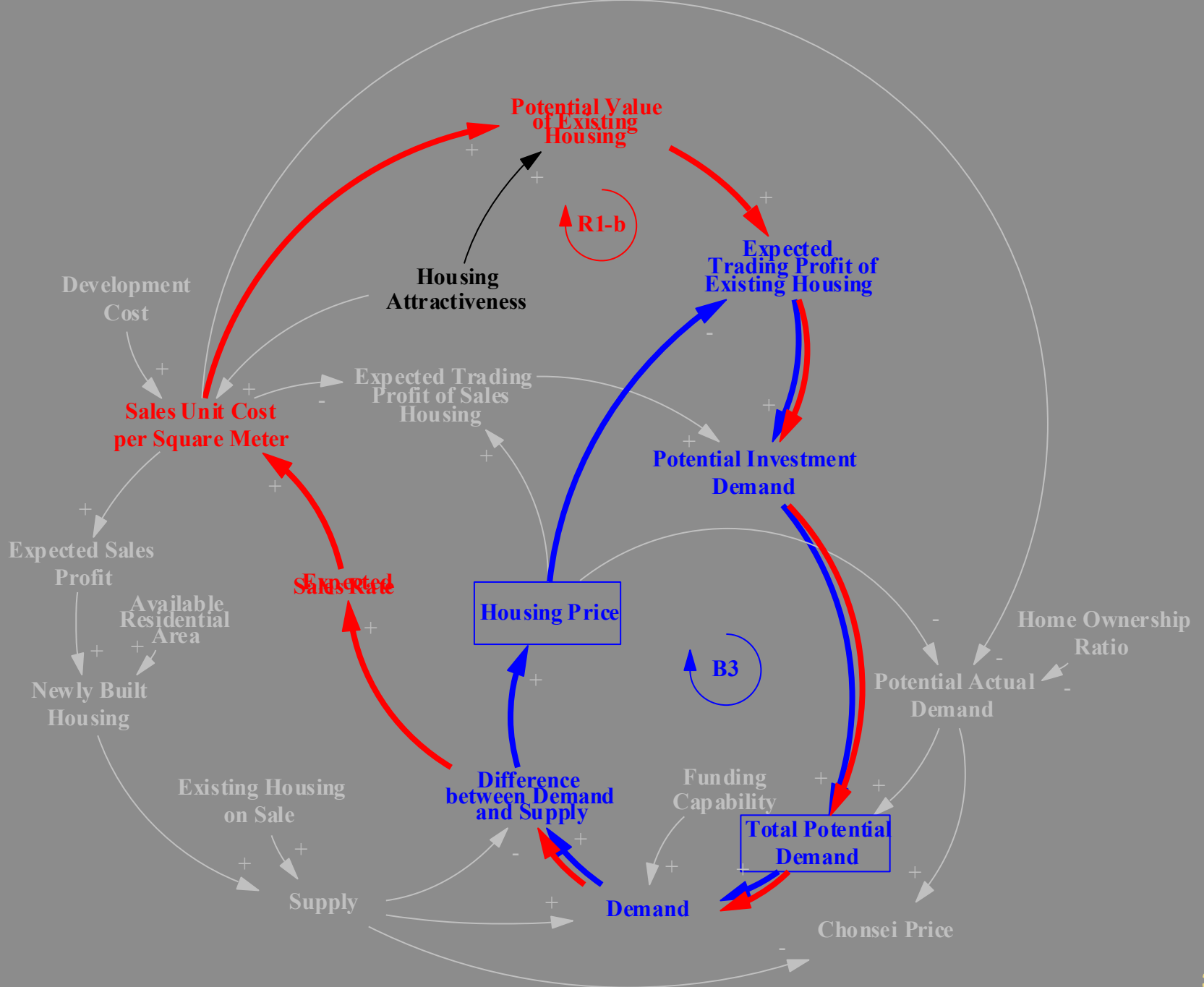


기존주택 기대거래차익 쟁탈전









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Term Project

**Towards the world
best consulting firm**

Criteria for Consulting topics

➤ Problem

- System understating: who are (Main) players?
- At which level (industry, corporate, individual etc)?
- To whom?
- To be specific
- Avoid physical or financial systems (this can be feasible only with a quantitative model)

➤ Tradeoff

- Unexpected behaviors (sometimes side effects) caused by remedial actions, together with expected behaviors.
- What did client do for solving the problem? This can be hints for finding tradeoffs
- If feedbacks are involved, it would be super.
- Problems and tradeoffs should have the same dimensions (to whom, at which level, type of behaviors)
e.g., In S's call taxi model, government's policy to easy **people's inconvenience** worsened **people's inconvenience**.